

Assessing and addressing the coronavirus-induced economic crisis: Evidence from 1.5 billion sales invoices

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Abstract

We probe the effects of the COVID-19 pandemic and the subsequent containment policies on business activities in China by exploiting big data on 1.5 billion sales invoices. Using a difference-in-differences approach, we estimate that the average drop in sales is between 23% and 35%, depending on firm size, for the 12-week period after Wuhan's lockdown. The unprecedented plunge in countrywide economic activities is more evident in the first eight weeks, and firm sales gradually resume to 85% of the normal level afterward. Firms in industries requiring more intensive face-to-face interactions suffer more during the public health measures. Also, cities relying on investment-driven economic growth are more resilient. Lastly, local governments' economic stimulus policies, aimed at alleviating financial losses for small and micro firms, are actually more effective for medium-sized and large firms. Our results provide implications for other economies seeking to develop strategies to contain the disease and reopen the economy.

JEL classification: G10, D22, H12

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1 Introduction

The COVID-19 crisis, a once-in-a-century pandemic, has caused a mounting number of deaths and created a perfect storm for the global economy. To contain and prevent the spread of the coronavirus, almost all countries imposed stringent public health measures, that came with the side effect of significantly slowing economic activities. According to the World Bank’s forecast, the world economy is expected to shrink by 5.2% in 2020 with a 7% contraction for developed economies and a 2.5% contraction for emerging markets. Global economic prospects remain highly uncertain as the pandemic continues and even intensifies with countries start to reopen. Meanwhile, debates among policy makers and experts have emerged over the trade-off between strict containment measures aimed at containing and preventing viral outbreaks and the most effective reopening strategies to ameliorate the economic crisis.

Policy makers and academics addressing the dilemma face several challenges. First, the COVID-19 crisis is evolving fast with possibilities of second waves, and thus a region or a country could see the situation worsen. Therefore, traditional survey-based macroeconomic indicators at low frequency cannot provide timely measures on economic responses. Second, containment strategies and reopening stages vary significantly across cities for the same country, nationwide or state/province-wide official economic measures cannot be used to evaluate the policy effectiveness even after the data are released. Third, official macroeconomic data are often revised and smoothed ([Bell and Wilcox, 1993](#); [Wilcox, 1992](#); [Borup and Schütte, 2021](#)), so they may filter out information essential for policy making. As a result, raw data directly collected from business sectors provide a more accurate gauge of the devastating effects of COVID-19 on the economy.

In this paper, we use a proprietary data set on firm sales in China to assess the economic impacts of the pandemic and subsequent containment policies and the speed of recovery after the country reopened. As one of the first countries stunned by the COVID-19 outbreak, China implemented probably the strictest measures to control and prevent the spread of the virus. Although lockdown restrictions have proven to be effective in managing viral outbreaks, questions have arisen about the economic costs paid by society, especially after

China recorded its first negative quarterly gross domestic product (GDP) growth of -6.8% for 2020Q1. Additionally, as many countries start lifting restrictions and restart their economies, understanding the heterogeneity in economic recovery over time and across regions is important. Finally, a comprehensive evaluation of the effectiveness of various government interventions and public policies provides policy makers with the insights needed to choose the most appropriate stimulus measures when facing future public health emergency shocks.

To achieve these goals, we require access to alternative high-frequency and granular data. Thanks to the fast development of big data technology in China's financial markets, we obtain such data from Daokou Fintech, a leading big data company, which collects various sources of non-structural data and creates risk profiles for individual firms using artificial intelligence (AI) algorithms. Here, we explore transaction invoices for value-added tax (VAT) claims. Following the Business Tax-to-VAT reform in May 2016, domestic registered businesses are now subject to an internationally adopted tax structure with a simpler, clearer, and more scientific VAT system. VAT invoices are thus issued for firms' tax purposes and contain information about the issuer, the issuer's geographic location and industry, the RMB amount sold, and the date of issuance. The data set contains more than 1.5 billion invoices issued between January 1, 2019, and April 16, 2020, and accounts for 11% of total firm sales in China. The comparison between the invoice-based sales data and the official numbers reported in the Fourth National Economic Census indicates that the transaction-aggregated data have a similar coverage across industries and geographic areas. Overall, firm sales extracted from VAT invoices allow us to measure the economic activities in China, at both granular and real-time levels.

Our main objective is to evaluate the impact of the COVID-19 crisis on business activities in China. Specifically, we implement a difference-in-differences (DID) approach to compare the post-lockdown sales across firm size groups with the 2019 values, which act as the benchmark. Our empirical results reveal several patterns.

First, over the 12-week period after Wuhan's lockdown, the average firm sales drop by 29%, 23%, 33%, and 35% for micro, small, medium-sized, and large firms, respectively, suggesting that larger firms may be better equipped to adapt to public health measures. The most

severe impacts happened during the second four-week subperiod, when businesses (unable to foresee the COVID-19 pandemic) had expected to be back to business after the Chinese New Year’s holiday. Industries that require more intensive face-to-face interactions, such as the catering and hotel industry, witness larger and longer decreases in sales, and around one-third of sales disappear when the provincial governments announce public health measures.

Second, local governments responded quickly to the crisis by issuing hundreds of public policies to stimulate the economy. We classify these policies into three groups: financial assistance, fee reductions, and tax exemptions. We find that, except for the tax exemption policies that benefit small firms, all three policies positively affect the sales of medium-sized and large firms. None of these policies has any significant effect on micro firms’ activities. Therefore, while local governments intended to alleviate the COVID-19 shock to micro and small businesses, which are essential for labor market, the policies have not achieved this goal.

Third, the effects of the COVID-19 pandemic on business activities vary across cities. Large cities with higher population are more resilient to the shock. In addition, cities in which economic growth is driven by investment are less affected by the pandemic, implying that service-industry-driven economies may experience steeper growth slowdown. On the other hand, local economic development measured by income per capita does not have a clear relationship with the severity of the sales drop.

Our contributions to the literature are twofold. First, we construct a high-frequency data set to measure the business activities of firms with different sizes across all cities in China. The invoice-based sales data represent 11% of the total sales in China and exhibit similar coverage patterns across industries and regions. Compared with the traditional macroeconomic data provided by the government, our big data are at a daily frequency and are available to users with a time lag of only two weeks. Moreover, our invoice-based data include information about geography, industries, and the underlying products/services sold allowing researchers to investigate economic activities in a more detailed manner. Second, relying on the comprehensive sales data, we are able to illustrate how the COVID-19 crisis affected business activities in China. While a few papers focus on off-line consumption ([Chen](#)

et al., 2021) and on-line consumption (Tang, 2020) patterns during the pandemic, our paper is the first to document how real economic activities react to the COVID-19 crisis and the follow-up stimulus policies for different-sized firms over time.

Literature review. The most closely related paper to ours is Chetty et al. (2020), who construct a high-frequency data set from private sector data to track U.S. economic activities during the pandemic. While their data include more categories than ours, such as consumption, earnings, unemployment, and job postings, their firm revenue data cover small businesses only, whereas ours cover the entire scope. Our paper complements theirs, but our focus is on the second-largest economy in the world. Both papers add to an emerging thread of studies that exploit alternative and non-structural data for academic research.¹

Our study also contributes to the debate among policy makers and researchers about the trade-offs between keeping the economy going and protecting public health during the COVID-19 crisis. Mulligan (2020) estimates the annualized shutdown cost to be \$7 trillion for the U.S. economy. Barrot et al. (2020) estimate that while business closures due to COVID-19 could cost up to \$700 billion, shuttering businesses saves 36,000 lives. Lin and Meissner (2020) find that social distancing measures have spillover effects on both public health and the economy, suggesting that the trade-off between the two comes with externality.²

By exploiting big data on firm transactions, we are able to quantify the impact of the COVID-19 crisis on countrywide business activities in China. China introduced one of the strictest containment strategies in the world to eradicate COVID-19 within two months; however, the accurate economic cost of these measures is less clear. To the best of our knowledge, this paper is the first to evaluate the economic cost for a disease eradication

¹Kim et al. (2020) use detailed transaction-level data from checking and credit-card accounts of small business and households to document the impact of local infections and policies during the COVID-19 pandemic in the U.S. Other studies on the impact of COVID-19 exploit alternative high-frequency data on branch-week bank deposit rates (Levine et al., 2020), scanner data (Jaravel and O’Connell, 2020), medical claims and cellphone data (Cantor et al., 2020), Facebook surveys (Aleksseev et al., 2020), Google search data (Kong and Prinz, 2020; Brodeur et al., 2021), income and poverty (Han et al., 2020), unemployment claims (Casado et al., 2020), health care system (Chatterji and Li, 2020; Ziedan et al., 2020), e-commerce platform (Chang and Meyerhoefer, 2020), and so forth.

²Additional empirical work on the trade-off between supporting the economy and supporting public health includes Adda (2016), Adams-Prassl et al. (2020), Fisman et al. (2021), and Li et al. (2020), whereas theoretical studies include Aum et al. (2021), Favero et al. (2020), and Hong et al. (2020).

strategy and thus provides evidence for policy makers who must design policies that trade off between supporting the economy and supporting public health.

This paper is related to the fast-growing literature investigating the various aspects of the economic impact of the COVID-19 pandemic. [Bartik et al. \(2020\)](#) zero in on the response of small businesses using a survey-based approach and find that financially fragile small businesses are hit hardest. Different from their approach, our approach uses real-time sales data from different-sized to examine the negative impact of disease containment measures on business activities and to analyze how firms recover after Wuhan’s lockdown restrictions are lifted. Several other papers concentrate on the consumption responses in different countries, including the United States ([Baker et al., 2020c](#)), the United Kingdom ([Hacioglu et al., 2020](#)), China ([Chen et al., 2021](#); [Duan et al., 2020](#)), Denmark ([Andersen et al., 2020](#)), and Spain ([Carvalho et al., 2020](#)). A couple of papers, including [Lewis et al. \(2020\)](#) and [Bick and Blandin \(2020\)](#), construct weekly measures from U.S. economic and labor market indices that track the pandemic-induced response over time.³ Our paper draws a comprehensive picture of both the drop and the recovery in business activities by firm size using real-time transaction-level sales data.

Broadly speaking, our study adds to the literature that incorporates public health into economics, including the role of government in public health emergencies ([Fetzer et al., 2020](#); [Huang et al., 2020](#); [Pathak et al., 2020](#); [Schmitt-Grohé et al., 2020](#)), optimal lockdown measures ([Acemoglu et al., 2020](#); [Alvarez et al., 2020](#); [Jones et al., 2020](#); [Wang et al., 2020](#)), and the impacts of the 1918 Spanish flu ([Almond et al., 2009](#); [Barro et al., 2020](#); [Brainerd and Siegler, 2003](#); [Correia et al., 2020](#); [Karlsson et al., 2012](#); [Dahl et al., 2020](#); [Velde, 2020](#)) and the HIV epidemic on developing countries ([Canning, 2006](#); [Oster, 2005, 2012](#); [Fortson, 2011](#); [Young, 2005](#)). By quantifying the impact of the COVID-19 pandemic and subsequent

³Many papers examine the effects of COVID-19 along different dimensions of the economy, including the stock markets ([Alfaro et al., 2020](#); [Baker et al., 2020a](#); [Croce et al., 2020](#); [Davis et al., 2020](#); [Ding et al., 2021](#); [Fahlenbrach et al., 2020](#); [Gormsen and Koijen, 2020](#); [Hassan et al., 2020](#); [Ru et al., 2020](#); [Schoenfeld, 2020](#)), bond market ([Bordo and Duca, 2020](#); [Elenev et al., 2020](#); [Gilchrist et al., 2020](#); [He et al., 2020](#); [He and Krishnamurthy, 2020](#); [Ma et al., 2020](#); [O’Hara and Zhou, 2020](#)), mutual fund market ([Pástor and Vorsatz, 2020](#)), labor market ([Adams-Prassl et al., 2020](#)), pandemic-induced economic uncertainty ([Altig et al., 2020](#); [Baker et al., 2020b](#)), and social distancing measures ([Allcott et al., 2020](#); [Barrios et al., 2021](#); [Briscese et al., 2020](#); [Cornelson and Miloucheva, 2020](#); [Dingel and Neiman, 2020](#); [Durante et al., 2021](#); [Greenstone and Nigam, 2020](#); [Gupta et al., 2020](#); [Koren and Pető, 2020](#); [Wright et al., 2020](#)).

containment policies on business activities and evaluating firms' recovery in China, our paper shows how disease containment measures dramatically slowed the world's second-largest economy, which managed to bounce back once local governments relaxed stay-at-home restrictions.

2 Data

In this section, we describe the construction and sources of data used in this paper, including individual firms' sales data; local governments' announcements of a public health emergency; post-pandemic economic stimulus policies; and city-level pandemic, macroeconomic, and community mobility data.

2.1 Sales data

Our data set on individual firms' business transactions is the de-identified data that we obtain from Daokou Fintech, a leading FinTech platform in China.⁴ Specifically, the company collects information about transactions based on the invoice issued for claiming the value-added tax (VAT).⁵ The raw VAT data are from State Taxation Administration in China and Daokou Fintech has data access to one of the country's largest invoice management companies. In addition, the company collects characteristics of all registered firms in mainland China from the State Administration for Industry and Commerce (SAIC).⁶ From the invoices uploaded by corporations and self-employed business entities, we can extract information from the de-identified transactions, including the RMB amount of sales, the date of transaction, and the industry and registered location of the invoice issuer (seller).

⁴The company collects and processes data on firms' transactions, business registrations, litigation, online job postings, and other information from both proprietary and public data sources. The company then applies various pieces of information on risk management, marketing, and firm credit evaluation using big data techniques and artificial intelligence algorithms. The data we have access are firms' sales extracted from transaction-level invoices. The company's website is <http://www.daokoujinke.com>.

⁵All firms selling products and services in China are obligated to pay value-added taxes. The tax amount payable is the output tax minus the input tax for a given period. If the output tax is insufficient to offset the input tax, the excess credit can be carried forward for the following periods.

⁶Firm characteristics include registration status, registered equity capital, industry, location of registration, and the ownership type.

We have access to all the invoice data at the transaction level from January 1, 2019, to April 16, 2020. The total number of invoices for this sample period is around 1.53 billion with an RMB value of 39.82 trillion. These invoices have been issued by 3.9 million unique firms and 1.7 million self-employed entities.⁷ China’s official annual statistics do not reflect data on firm sales, but every five years, the National Bureau of Statistics of China (NBS) conducts a nationwide economic census, the latest of which was conducted during the calendar year 2018. By comparing our 2019 sales data to the 2018 aggregate sales reported by the Fourth National Economic Census, we can gauge the coverage of our data set. The total sales extracted from our invoice data set for 2019 was RMB 33.4 trillion, whereas that number was 294.6 trillion in the nationwide economic census for 2018, implying a coverage of 11.3% ($=33.4/294.6$) with our data set. Meanwhile, the coverage ratios for the number of corporations and self-employed entities are 17.7% and 2.7%, respectively, suggesting that self-employed businesses are less likely to pay VAT and thus less covered by our sample.⁸

Our data also cover firms and self-employed business entities in all 343 prefectures/directly controlled cities and 19 industries classified by NBS. One concern for our invoice-based sales data is that they might be biased toward some region or industry. This, however, is not the case. Sales are similarly distributed across provinces and industries in our sample and in the full sample reported by the 2018 economic census ([Figure A1](#) in the appendix). The same is true if we compare the distributions of the number of firms across industries, provinces, and sizes measured by the registered equity capital ([Figure A2](#) in the appendix). Therefore, we are confident that our sales samples based on VAT invoices provide representative coverage for all regions and industries.

A couple of papers rely on survey data ([Bartik et al., 2020](#); [Crossley et al., 2021](#)) or

⁷In this paper, we follow the National Bureau of Statistics of China (NBS) and State Administration for Industry and Commerce’s (SAIC) classification of corporations and self-employed entities. Corporations are registered enterprises with a business license. Self-employed entities are the individual labor-based entities, including self-employed individuals who work in industries of industrial, service, construction, catering, etc.; non-enterprise private entities; and individuals without a business license but who have fixed places of business and have engaged in business activities for at least three months.

⁸Because the NBS census does not include firms in the primary industry (agriculture) or public administration, in this comparison, we also exclude invoices issued by firms in the primary and public administration industries. Note that the total sales in the primary and public administration industries in our 2019 sample are only RMB 0.376 and RMB 0.002 trillion, respectively, which are much smaller than the sales of 33.4 trillion in other industries.

aggregate economic variables (Lewis et al., 2020) to measure business activities after the COVID-19 outbreak in the United States. Compared to these approaches, our VAT-based sales data offer several advantages. First, our data have the most comprehensive and unbiased coverage of China’s business activities across firm size, location, and industry, a feature that allows us to quantify the heterogeneous impacts due to COVID-19 pandemic on Chinese economy. Second, that our data are at a daily frequency allows us to accurately measure how China’s business activities respond to the pandemic-induced restrictions that are imposed and later lifted. Third, this paper complements papers using real-time household debit/credit card transaction data to gauge consumption responses to disease containment measures (Alexander and Karger, 2020; Baker et al., 2020d; Carvalho et al., 2020; Chen et al., 2021). Chetty et al. (2020), whose data comprehensively cover household consumption, job postings, unemployment, and small business revenue at a daily frequency, offers the most similar counterpart study to ours, while their study is from a U.S. perspective.

Our VAT invoice sample ranges from January 1, 2019, to April 16, 2020. A firm is included in our sample only if it has at least one invoice for 2019.⁹ We sort firms into four size categories based on their 2019 annual sales and the industry they belong to. For each industry, the NBS demarcates sales cutoffs to classify firms into four categories: micro, small, medium-sized, and large. For example, the cutoff for large firms in the construction industry is RMB 800 million, whereas it is RMB 100 million for firms in the catering industry (for details, see Table A1 in the appendix). Figure 1 charts the total sales and the number of firms by size category. While 41.8% and 42.9% of sales in RMB value come from large and medium-sized firms, the number of these relatively large firms account for only 0.3% and 7.2% of the number of all firms. On the other hand, small and micro firms account for 23.2% and 69.2%, respectively, in the number of firms, while the total sales of these two groups represent only around 15%.

Figure 2 graphs weekly RMB sales and the relative sales w.r.t. the four-week average

⁹We exclude firms that only have invoices for 2020 to rule out the possibility of bias due to data expansion; that is, some firms started using the invoice management service of our data vendor in 2020. This filter excludes 3.02 million invoices, or 0.2% of our entire sample. On the other hand, we keep those firms that only issued invoices in 2019, as issuing no invoices in 2020 could represent the extreme scenario that a firm has been affected by the pandemic-induced containment measures.

before the Wuhan’s lockdown. Week 0 refers to the week ending on January 23, 2020, when Wuhan’s lockdown was announced. A few observations are worth discussing. First, after Wuhan’s lockdown, business activities, as measured by firm sales, dramatically plunged to almost zero and slowly recovered to around 50% of the pre-lockdown level after 12 weeks. Second, even though the lockdown is coincident with the 2020 Chinese New Year’s holiday, the impact of COVID-19 is prominent as it took less than four weeks for business activities to fully resume after the 2019 holiday. Third, there is clear end-of-month seasonality for sales, probably because firms tend to clear transactions at a pre-determined monthly frequency. Fourth, sales across all four size categories experienced a dramatic drop in the first eight weeks after the announcement of Wuhan’s lockdown but recovered later at a similar speed. In Section 3, we will provide detailed analyses of how firms with different sizes are adversely affected by the pandemic and then recover afterward.

2.2 Other data

We collect the dates associated with provinces’ public health emergency announcements from provincial-level government news releases. In China, the central government delegates public health emergency announcements to provincial-level governments. Public health emergencies are categorized into four levels with level one being the highest risk and level four the lowest risk. Each level corresponds to different mobility restrictions that local governments can impose.¹⁰ Figure 3 plots the proportion of public health response by emergency level from January 23, 2020, to April 16, 2020.¹¹

To examine how business activities react to the post-pandemic local government stimulus policies, we also collect detailed information about those stimulus measures. Since the first policy issued by Wenzhou, Zhejiang on January 30, 2020, local governments have issued 912 policies as of April 16, 2020, with the aim of cushioning the heavy economic shock. We classify

¹⁰According to the National General Emergency Plan for Public Emergencies issued by the State Council, the announcements of public health emergency are classified and based on severity, controllability, and the consequences of the emergency: level I (extraordinarily serious), level II (serious), level III (large), and level IV (ordinary).

¹¹Since the number of level IV observations in our sample is very small and the difference between mobility restrictions in level III and level IV is negligible, we merge level IV with level III in our analysis.

these local stimulus policies into three groups based on their contents, including 596 measures related to provisions of financial assistance, 544 measures on fee deferrals and reductions, and 357 measures on tax exemptions and reductions.¹² Figure 5 plots the total number of economic support policies by day as well as by group. First, local stimulus measures were issued over time, with around 60% issued in February 2020. Second, policies with financial assistance measures were more commonly issued than the other two groups of policies. Third, a local government may have issued multiple policies that support economic stimulus in different ways.

The number of confirmed cases and deaths related to COVID-19 has been downloaded from CSMAR. Macroeconomic variables at the city level, including income per capita, population, and fixed-asset investment over GDP, come from the City Statistical Yearbook. We fill in missing values using the City Statistical Communique on Economic and Social Development. Daily within-city movement intensity, inflow from Wuhan, and inflow from other Hubei cities have been obtained from Baidu. Temperature and humidity data have been obtained from National Meteorological Information Center, and the air quality index comes from the Ministry of Ecology and Environmental.

2.3 Summary statistics

We aggregate firm sales to four industry-dependent size groups at the city and daily levels, that is, a size-city-day panel. The panel data have been winsorized at the 1% and 99% levels. Our raw data cover January 1, 2019, to April 16, 2020. To ensure the data availability of the counterfactual business activities in 2019 and minimize the impact of the end-of-month seasonality, we select the 2020 sample period to be December 27, 2019, to April 16, 2020, which is 4 weeks before and 12 weeks after the January 23, 2020, Wuhan lockdown. We

¹²We classify all policies into three non-exclusive categories in accordance with three sets of key words. One policy could be classified into two or even three groups simultaneously if it contains keywords from both or all three sets. The keywords related to financial assistant include “financial support,” “interest reduction,” “rollover,” “special-purpose loan,” “exemption for penalty due to late interest payment,” “not withdrawing loans,” “repayment deferral,” “COVID-19 loan,” “increasing credit lines,” etc. The keywords related to fee deferral and reduction include “fee reduction,” “fee deferral,” “social security exemption/deferral/extension,” “unemployment insurance remission,” “rental reduction,” “employment subsidy,” etc. The keywords related to tax exemptions and reductions include “value-added-tax reduction,” “other taxes reduction,” “tax subsidies,” “tax reporting extension,” etc.

define week 0 as the week ending on January 23, 2020. Following [Chen et al. \(2021\)](#), we match the lunar calendar in 2020 and 2019 to control for the seasonality due to the Chinese New Year’s holiday. Specifically, as January 23, 2020, is one day before the Chinese New Year’s Eve, February 3, 2019, is defined as a counterpart “day 0” for 2019. Therefore, we use January 7, 2019, to April 28, 2019, as the benchmark sample period. Our final sample includes two subperiods of December 27, 2019–April 16, 2020, and January 7, 2019–April 28, 2019, aggregated at size-city-day level. Following [Chetty et al. \(2020\)](#), we normalize daily sales w.r.t. the daily average over the four-week window before the starting date of Wuhan’s lockdown, so all our daily observations are comparable across time and city. Specifically, relative sales are defined as daily sales for firms within a size group divided by the daily average of December 27, 2019–January 23, 2020, for 2020 and January 7, 2019–February 3, 2019, for 2019. Therefore, all our estimates reflect the change in sales (expressed as a percentage) due to the COVID-19 crisis compared to the pre-holiday level.¹³

[Table 1](#) presents summary statistics for relative firm sales for the 2020 affected sample and the 2019 benchmark sample. Panel A shows that after Wuhan’s lockdown, the average relative sales are only 45% compared to the pre-lockdown four-week daily average for firms belonging to a size group in one city. The much lower post-event sales reflect both the holiday effect and the COVID-19 crisis. To show this more clearly, we report the average relative sales for four different size groups in 2019 and 2020 in Panels B and C. In 2019, during the 12 weeks after the event date, which covers the Chinese New Year’s holiday, the average sales are 57% and 47% of the pre-holiday sales for micro and small firms, and the numbers are 65% and 71% for medium-sized and large firms. The smaller relative sales for small firms suggest that the holiday has a stronger effect on small firms, which rely more heavily on labor for their operations.¹⁴ In 2020 after the COVID-19 pandemic hit, average relative

¹³We eschew the use of the sales level as our dependent variable for two reasons. First, as previously mentioned, our data do not contain all invoices issued by firms in China; therefore, the point estimates using the sales level lack an economic interpretation even though the data coverage is unbiased. Second, the time-series variations across large and small cities for the sales level are vast, resulting in less meaningful economic estimation. With this in mind, our results, which are available on request, still hold when using the sales level as the dependent variable.

¹⁴Our 2019 sample ends on April 28, 2019, which does not cover the month-end days that usually see larger sales. In addition, the March 2019 sales are also larger than the April 2019 sales because of the quarter-end effect. As a result, the average daily relative sales for the post-event period in 2019 are only 50% to 70% of those for the pre-holiday period. In our formal analysis, we include a time fixed effect to control for

sales ring in at only 29%, 24%, 32%, and 37% for micro to large firms compared to the pre-lockdown four-week daily average. These values are much smaller than the 2019 numbers. Note that the pre-lockdown sales are similar in 2019 and 2020, validating our choice of 2019 as a benchmark. In the formal analysis, we will implement DID regressions to measure the COVID-19 impacts on sales in 2020 using 2019 as the control year.

3 Empirical results

In this section, we first present our formal empirical design, which aims to measure the impact of the COVID-19 pandemic on China’s business activities by firm size. Next, we report three sets of results: first, the time-varying and firm-size-dependent impacts of COVID-19, as well as heterogeneous impacts across various industries; second, the effectiveness of local government economic stimulus measures; and third, the city characteristics that affect the magnitude of the impact and the speed of recovery due to the COVID-19 pandemic.

3.1 Research design

In this paper, we probe how the COVID-19 outbreak affected China’s business activities while strict containment measures were in place. An ideal setting would include randomness for introducing strict containment measures across locations and firms. However, what’s best for an economic study is not necessarily what’s ideal for containing a viral outbreak. In reality, China effectively shut down the whole country for four weeks after Wuhan’s January 23 lockdown and then gradually lifted the public health measures.

What also complicates the identification is that the period of strict containment measures overlaps with the Chinese New Year’s holiday, a period when business activities, especially for small businesses, significantly decrease for two to four weeks compared to other months of the year. As a result, we need to tease out the effect of the COVID-19 crisis from the effect of the holiday. Lastly, firm sales in China exhibit strong seasonality: sales are much smaller on weekends and holidays, and larger at the ends of the month and quarters. Therefore, we

seasonality in our sales data.

control for seasonality when evaluating the effect of the COVID-19 pandemic.

We tackle these challenges following a DID strategy similar to the one proposed by [Chen et al. \(2021\)](#) and [Fang et al. \(2020\)](#). First, we use the 2019 daily sales 4 weeks before and 12 weeks after the event day matched by the lunar calendar as the benchmark. The event days are February 3rd for 2019 and January 23rd for 2020. The identification assumption here is that, without the pandemic, sales patterns would be the same across the two years, except for the time trend that can be absorbed by time fixed effects. Second, we include two sets of time fixed effects. The first set of time fixed effects includes the number of days from the event day that captures the holiday effect. The second set includes the day of week that absorbs the within-week seasonality.¹⁵ Third, we add city fixed effects to control for time-invariant heterogeneous shocks across cities, as well as size fixed effects that absorb size-dependent shocks to business sales.¹⁶ Lastly, following [Chetty et al. \(2020\)](#), we use relative sales as our main dependent variable, that is, daily sales divided by average daily sales over the pre-event four weeks,¹⁷ which measure the relative drop in business activities without worrying about any potential structure change of the sales data across these two years.¹⁸

Specifically, we use the following DID regression in a city-day-size panel:

$$Sales_{c,t,s}^{relative} = \alpha_c + \tau_t + D_s + D_s \times Post_t + \sum_{s=1}^4 \beta_s D_s \cdot Y_{2020} \cdot Post_t + \epsilon_{c,t,s}, \quad (1)$$

where α_c and τ_t are city fixed effects and the two sets of time fixed effects absorb city and time invariant shocks; D_s correspond to the four size groups, where D_1 indicates micro firms and D_4 indicates large firms; Y_{2020} is a dummy variable that equals one for 2020 observations; $Post_t$ equals one for the post-event periods, that is, after January 23rd for 2020 and after February 3rd for 2019; and $D_s \times Post_t$ denotes fixed effects that capture size-dependent common shocks post the event day. Note that we do not need the interactive fixed effects

¹⁵In the robustness tests, we also include day-of-the-month fixed effects, and the results are similar (Panel A, [Table A2](#)).

¹⁶[Table A2](#), Panel B, presents the results after including city \times time fixed effects to control for the city-time dependent shocks. The results are similar to our baseline results.

¹⁷Alternatively, we measure relative sales as daily sales divided by average same-day-of-week sales during the pre-event four weeks. All results are similar and available on request.

¹⁸Another reason that we do not use the sales level as our dependent variable is that our sales data cover around 11% of total sales, which makes the economic interpretation of estimated coefficients less meaningful.

$D_s \times Y_{2020}$, because all 2019 and 2020 observations are normalized by their pre-event averages, respectively. The point estimates $\beta_s (s = 1, 2, 3, 4)$ measure the average daily percentage drop in sales by firm size for a typical city.

One leading concern with our empirical strategy is that sales in 2019, i.e., our benchmark year, may exhibit different patterns compared to the 2020 sales before the event day. [Figure 4](#) shows that it is not the case. The relative sales for four size categories are almost the same in the four-week pre-lockdown window in two years. Therefore, the parallel trend assumption is satisfied for our DID analysis. On the other hand, the relative sales are substantially smaller in 2020 than those in 2019 after the event day, suggesting clear treatment effect due to Wuhan’s lockdown.

One concern regarding our research specification is that small firms are more likely to evade tax and hence the VAT-invoice may not reflect the true sales for smaller firms. We believe our main results are still valid for the following three reasons. First, we use the relative firm sales for each size group as our dependent variable and our short sample period of 16 weeks ensures the time-varying change in tax evasion activities to be small. Second, the VAT was first piloted in 2012 and completed throughout the country in 2016. Under VAT, both economic and legal costs of tax evasion are much higher compared to the old business tax system. Third, we exclude firms with only 2020 invoices to rule out the possibility that small firms in 2019 are more likely to evade tax.

In addition to the above benchmark specifications, we delve into other subsample analyses, evaluations for state of emergency announcements, and stimulus policy responses. We will discuss these specifications in their respective sections. We employ ordinary least squares (OLS) regressions, and standard errors are clustered by city and day.

3.2 Main results

[Table 2](#) reports the size-dependent effects on Chinese business activities due to the COVID-19 pandemic. Column (1) presents the estimated impacts for the four firm size groups over the 12-week window after Wuhan’s lockdown. On average, large firms experience the most substantial drop in sales by 35%, followed by a 33% for medium-sized firms, a 29% for micro

firms, and a 23% for small firms.¹⁹ While the impacts are not strictly monotonic across different sized firms, large and medium-sized firms experience steeper drops in sales compared with small and micro firms, suggesting that larger firms may be able to better comply with the government’s containment measures and thus can reduce their business activities. On the other hand, small businesses, which are usually privately owned and have been historically less resistant to health epidemics, have to keep business going, at least to some extent, to survive.

In Columns (2) to (4), we further examine the effect of the COVID-19 crisis on sales over three different subperiods: [1,4], [5,8], and [9,12] weeks post-lockdown. The same pattern of larger firms experiencing a larger drop in sales is also evident in the first two subperiods (Columns 2 and 3), whereas all firms resume to around 85% of their normal sales level eight weeks after Wuhan’s lockdown (Column 4).

One observation worthy of note is that sales decrease by a greater amount during the second four-week period than the first one, and such an effect is more obvious for small and micro firms. This finding suggests that firms could not have their employees back to work even after the holiday month. In other words, whereas 2019 sales quickly resumed after the Chinese New Year’s holiday month, 2020 sales remained low because of the COVID-19 mobility restrictions, leading to a larger DID effect for the second four-week period post-Wuhan lockdown.²⁰ For the four-week period that is eight weeks after Wuhan’s lockdown, business activities quickly resume to around 85% of the usual level. The message from [Table 2](#) is that COVID-19 containment measures reduced China’s business activities across different-sized firms by around 20%–45% for the first eight weeks after Wuhan’s lockdown, but the economy bounced back quickly afterward.

¹⁹For comparison, we report the sales of publicly listed firms in the first quarter of 2019 and 2020 as well as the Q1-Q1 growth in Appendix [Table A4](#). The 3,676 public firms experienced an average drop in sales by 8.1% in the first quarter of 2020.

²⁰Employees working for small businesses in China usually do not take off the two-day weekend. Instead, they work for six or sometimes even seven days a week during most weeks of a year. But during the Chinese New Year’s period, small business employees take a two- to four-week vacation, resulting in significantly low business activities for the first four weeks after the Chinese New Year’s Eve. This is also true for 2019, as relative sales during the four-week holiday period are 32.3%, 31.3%, 45.8%, and 54.4% for micro, small, medium-sized, and large firms. Because relative sales for the four-week holiday period in 2019 are already quite low for small businesses, their DID estimates are smaller than those of large firms in the subperiod of weeks [1,4].

Our invoice-based sales data also contain information on the industry that an invoice issuer belongs to, a fact allowing us to examine the heterogeneous impacts of COVID-19 pandemic by industry. We consider 18 industries and drop the Public Administration industry because most observations from this industry are missing at the city-day level for micro and small firms.²¹ Conditional on each combination of the first four-week subperiod and size group, we run the following regression at the city-day-industry level:

$$Sales_{c,t,k,\bar{s}}^{relative} = \alpha_c + \tau_t + Ind_k + Ind_k \times Post_t + \sum_{k=1}^{18} \beta_k^{\bar{s}} Ind_k \cdot Y_{2020} \cdot Post_t + \epsilon_{c,t,k,\bar{s}}, \quad (2)$$

where Ind_k denotes industry dummies with k referring to an NBS classified industry, and $\beta_k^{\bar{s}}$ captures the drop in relative sales across various industries for a given size group \bar{s} .

Table 3 presents the results. A few observations are worth discussing. First, the impacts of COVID-19 vary significantly across industries; for example, industries that heavily rely on face-to-face interactions suffer most, including wholesales & retail, hotel & catering, and education,²² while primary and secondary industries, such as agriculture, mining, and utilities, experience much smaller decreases in sales, especially large firms, indicating that necessary productions and services are still in stable operation. Second, while all industries suffer from the pandemic for the first eight weeks, only a few industries, such as hotels & catering, experience a continued drop in sales for more than eight weeks, because of the nature of these business activities. Third, the size-sales sensitivity, that is, whether large firms face a larger or smaller COVID-19-induced drop in sales, is industry dependent, and thus, no general pattern is observed. We find similar patterns for publicly listed firms: the sales of listed firms in hotel & catering, residual services, entertainment industries drop the most while the sales of listed firms in agriculture, financial services, and leasing & services industries drop the least (Appendix Table A4). But the magnitude of sales drop is smaller for listed firms, suggesting that these largest and most efficient firms in China suffer less during the pandemic.

²¹The 2019 total sales in Public Administration in our sample is only RMB 2 billion, the smallest amount among all 19 industries, whereas the total 2019 sales of our sample is RMB 33.4 trillion.

²²The percentage change in the education industry is greater than 100% for medium-sized and large firms in the first four to eight weeks. The 2019 post-event increase in education sales is large because education drops significantly before the Chinese New Year when the school semester ends.

Wuhan’s lockdown can be seen as a countrywide movement to implement public health strategies. Additionally, provinces can declare states of emergencies in their own jurisdictions, scenario that results in varying levels of public health measures at different magnitudes throughout China. Therefore, we also investigate how local business activities responded to a province’s announcement of emergency responses. The declaration of a state of emergency at the three levels is province dependent and time varying, and both details allow us to measure the impacts of public health measures along varying magnitudes. Specifically, we use the following specification for the city-day-size panel:

$$Sales_{c,t,s}^{relative} = \alpha_c + \tau_t + D_s + \sum_{l=1}^3 \delta_l Level_{c,t}^l + \sum_{l=1}^3 \beta_l Level_{c,t}^l \cdot Y_{2020} + \epsilon_{c,t,s}, \quad (3)$$

where $Level_{c,t}^l$ ($l = 1, 2, 3$) equals one if a city c at day t belongs to a province where a level l emergency response is declared and zero otherwise. We assign 2019 observations a hypothetical response indicator after the lunar calendar is matched. β_l denotes the average drop in sales when a province announces a level l emergency.

Table 4 reports the results. Column 1 presents the estimated average impacts of a declaration of a state of emergency on firms for all four size groups. Compared to 2019 sales, 2020 sales drop by 31.9% and 31.6% for level 1 and level 2 responses, respectively, which are around 5% larger than the effect of a level 3 response. Next, we fix each size group and run regressions at the city-day level. Columns 2 to 5 report the impacts on micro, small, medium-sized, and large firms’ sales, respectively. For micro and small firms, the patterns are similar to that observed for the full sample; that is, sales drop more for the first two levels of emergency response but less for the third-level response. Under the third-level emergency response, on average, small firms’ sales resume to 80% of level from the same period in the previous year, the highest among all four groups. For medium-sized and especially large firms, sales continue to be low even when a province relaxes its emergency response to level 3, with sales decreasing by 29.1% and 34.5%, which are close to the values under level 1 and level 2 responses. All estimates are statistically significant at the 1% significance level.

Evidence provided in this section indicates that the COVID-19 outbreak and subsequent containment measures significantly affected China’s business activities, ranging from mi-

cro/small businesses to large entities. The impact is larger for firms in industries requiring more face-to-face interactions. They, thus, suffer from stay-at-home and social distancing measures. After the first two months of strict public health measures, the economy started to resume with firm sales quickly bouncing back once restrictions were lifted.

3.3 Effects of local stimulus policies

Facing the most severe economic challenge since the 1978 reforms and opening-up, the Chinese government, like other governments around the world, took fast action to mitigate the economic impacts caused by the COVID-19 pandemic. Since mobility restrictions were gradually removed starting from mid-February, both central and local governments have introduced various stimulus policies to stabilize the economy and employment. A couple of recent studies examine the effectiveness of technology-based policies, including health QR codes (Xiao, 2020), in resuming economic activities as well as digital coupon programs (Liu et al., 2020), in stimulating household consumption. In this section, we focus on local governments' economic stimulus measures. Specifically, all local policies are classified into three non-exclusive groups, that is, one policy could belong to more than one group, based on its contents, including financial assistance, fee reductions, and tax exemptions (for details, see Section 2.2).

Our objective is to evaluate whether any type of local government stimulus policy helps firms recover. Because some cities issued policies within these three categories multiple times, we use the number of policies belonging to one of the three categories for city c as of day t as our explanatory variable. We run the following regression in the sample period of December 27, 2019 to April 16, 2020, for all four size groups and each size group \bar{s} :

$$Sales_{c,t,s}^{relative} = Day_t + D_s + b_j \ln(1 + N_{c,t}^j) + X'_{c,t}e + \epsilon_{c,t,s}, \quad (4)$$

where $j \in \{\text{financial assistance, fee reduction, tax exemption}\}$ and $N_{c,t}^j$ measure policy intensity; Day_t denotes the daily fixed effects; $X_{c,t}$ denotes a vector of control variables, including the number of confirmed COVID-19 cases, within-city movement intensity, and

three indicators of emergency response levels (inflow of residents from Wuhan, inflow of residents from other Hubei cities, temperature, humidity, and air quality index); and b_j is of our interest and expected to be positive if local policies are effective.²³

Table 5 reports the results. The first column of Panel A shows that sales across all size groups increase by 2% more, on average, for cities that introduced financial assistance policies compared to those that did not. If we look into the subsamples of four size groups, financial assistance policies have a positive economically and statistically significant impact on medium-sized and large firms, with magnitudes of 4% (t -statistic = 3.10) and 3% (t -statistic = 1.69), respectively. The finding suggests that, even though many policies target small and micro firms to assist them in mitigating the unprecedented liquidity shock, only medium-sized and large firms seemingly benefit from these stimulus measures.

Similar findings, shown in Panel B of Table 5, are observed for the effectiveness of fee reduction policies. The positive policy impacts are 4% and 3% for medium-sized and large firms' sales, and both numbers are statistically significant. On the other hand, the tax exemption policies have positive and statistically significant effects on business activities for all firms, except for micro firms (Panel C). Overall, our results suggest that local government stimulus measures in general are most efficient at reviving large firms to normal levels, whereas micro firms, which have been most vulnerable during the COVID-19 crisis, only receive negligible benefits from stimulus measures.

It is a valid concern that more severely affected cities may likely adopt more aggressive stimulus policies, resulting in endogeneity and bias in the estimated policy effect. We acknowledge the existence of such endogeneity and include the number of COVID-19 cases as control to partially address the concern. Meanwhile, our main objective is to evaluate the heterogeneous effects of local stimulus policies on firms with different sizes, and thus the endogenous cross-city variation in stimulus policy caused by severity of the pandemic may be less a serious concern.

²³In this exercise, because our objective is to evaluate the effectiveness of stimulus policies in 2020 and our dependent variable is already scaled by the pre-lockdown four-week daily average, we do not need the 2019 sample as our benchmark. Meanwhile, daily fixed effects absorb all countrywide shocks, including the effect of the COVID-19 crisis on sales. Lastly, we select those control variables as other studies find that they are related to COVID-19 severity and thus restriction intensity.

3.4 Cross-city determinants of the impact of COVID-19 and recovery

Because of different exposures to the COVID-19 pandemic, cities have implemented different public health measures. As a result, one expects that business activities across cities also should be differently affected. More importantly, after mobility restrictions were lifted and local governments enacted stimulus measures, we expect that firms in some regions may have recovered faster than others because of regional characteristics. In this section, we explore the cross-city variations in the effects of COVID-19 on later recovery. We start by estimating the city-level impacts of COVID-19 using the following model specification:

$$Sales_{\bar{c},t,s}^{relative} = \tau_t + D_s + D_s \times Post_t + \sum_{s=1}^4 \beta_s^{\bar{c}} D_s \cdot Y_{2020} \cdot Post_t + \epsilon_{\bar{c},t,s}, \quad (5)$$

where \bar{c} indicates that we fix a city in the DID regression with size-day panel. [Figure 6](#) visualizes estimated $\beta_s^{\bar{c}}$ for three four-week subsamples after Wuhan’s lockdown as heatmaps. Panel A plots the geographic distribution of the effect of COVID-19 on micro firms’ sales. Note that compared to 2019 sales, 2020 sales suffer more over the second four-week period after Wuhan’s lockdown, compared with the first four-week period. The reason is that most micro firms may have suspended operations during the four-week Chinese New Year’s holiday in 2019, that is, the relative (to pre-holiday) sales in 2019, leading to smaller DID estimates for the pandemic-hit 2020 compared to the benchmark year 2019. On the other hand, in weeks 5 to 8, the decrease in sales (43% on average) is more evident for many cities compared with the first four weeks (27% on average), suggesting that mobility restrictions in 2020 prevented employees from returning to work at micro firms, to a great extent. But eight weeks later, when most public health measures were lifted, the drop in average sales is 17% across all 343 cities in our sample.

Panel B plots the geographic distribution of the drop in sales for small firms. Note that relative sales are less severely affected by the pandemic for small firms than for micro firms. The average drops are 23% and 33% for the first and second four-week periods. On the other hand, Panels C and D demonstrate that medium-sized and large firms sustained the most

severe drops in sales, with the average decreases being 38% and 40% for the first four-week period and 45% and 46% for the second four-week period. But most sales recover eight weeks later for firms across various size groups. Overall, the city-level estimates are consistent with our main findings in [Table 2](#) that public health restrictions have dramatically disrupted day-to-day economic activities, especially for medium-sized and large firms. Whereas micro firms’ activities froze during strict containment measures, small firms seem to be more resilient.

From [Figure 6](#), we also see that differences in the effects of COVID-19 exist across regions. Next, we explore the cross-city determinants for such heterogeneity by running regressions of beta estimates on city characteristics. Our objective is to understand why some cities experienced deeper decreases in sales than others; thus, we include several city-level characteristics, including $\ln(\text{disposable income per capita})$, which measures economic development; $\ln(\text{population})$, which measures the size of a city; and fixed-asset investment over GDP, which measures how the economy of a city depends on non-face-to-face industries, all of which are measured before the pandemic took hold.²⁴

[Table 6](#) presents the results for regressing beta coefficients estimated from [Equation 5](#) on those city characteristics. We control for the number of confirmed COVID-19 cases and 2019 total sales. Columns 1 to 3 report the results for micro firms. For cities with higher disposable income per capita, we find that the drop in micro firms’ sales is larger and longer. On the other hand, larger cities see less of a drop in sales for the second four-week period, and cities relying on fixed-asset investment experience less of a drop in sales. Columns 4 to 6 and Columns 7 to 9 report the results for small and medium-sized firms. Note that for the first eight weeks, small and medium-sized firms in richer, larger, and investment-driven cities experience less of a drop in sales. Meanwhile, we do not observe a pattern for firms in large cities across various size groups (Columns 10 to 12). The results suggest that cities of which the economies depend less on face-to-face interactions, that is, they are driven by investment, have relatively higher business activities. This finding echoes economic forecasts that developed economies, which are mainly driven by consumption- and service-related industries, would experience more severe economic slowdowns due to the pandemic.

²⁴All macro variables are measured in 2018 as the 2019 values have not become available for most cities.

Overall, our findings in this section indicate that characteristics related to regions' economic development are related to the severity of COVID-19 impacts during the first eight weeks, but the effect is not clear for large firms, which are usually better able to comply with containment measures.

4 Conclusion

The COVID-19 pandemic has had devastating effects on the global economy. China is one of the countries that enacted the most stringent public health measures in response to COVID-19 and has successfully managed the viral outbreak, yet it has experienced its most severe economic slowdown over the past 40 years. By exploiting transaction-level data on firms' sales from 1.5 billion invoices, we estimate the impact of the COVID-19 pandemic on business activities and analyze how firms recovered once public health restrictions were lifted. On average, sales drop by 23% to 35% for the 12-week period after Wuhan's lockdown, depending on firm size. Larger firms endure a prolonged decrease in sales, and micro firms sustain harsher decreases compared with small firms. Eight weeks after the Wuhan lockdown, business activities gradually resume to around 85% of the normal level. We find differences in the effects of COVID-19 across industries, with stronger effects observable in industries requiring more face-to-face interactions. In addition, local business activities react to provincial governments' announcements of a public health emergency.

After documenting the unprecedented economic challenges prompted by the COVID-19 outbreak, we investigate the effectiveness of local governments' stimulus policies and relief programs intended to boost the economy. We find that all three types of policy measures, namely, financial assistance, fee reductions, and tax exemptions, alleviate the pandemic-induced shock of medium-sized and large firms, whereas micro and small firms do not enjoy clear benefits from these policy responses. Lastly, regional, heterogeneous impacts exist, and firms located in smaller and service-industry-dependent cities have suffered more after the Wuhan lockdown.

In addition to illuminating COVID-19's direct impacts on business activities and later

recovery, our transaction-level invoice data could be applied to other facets of COVID-19 economics research. For example, after matching the data with shareholder information from individual firms, researchers could examine whether the behavior differs between state-owned and private firms, as well as how firms benefit from stimulus measures designed to target private firms only, such as rental relief programs. Researchers could also investigate whether firms absorb losses themselves or share this risk with employees, that is, by cutting jobs or even filing for bankruptcy. Moreover, the data allow researchers to quantify the spillover effects from upstream to downstream. We leave these topics for future research.

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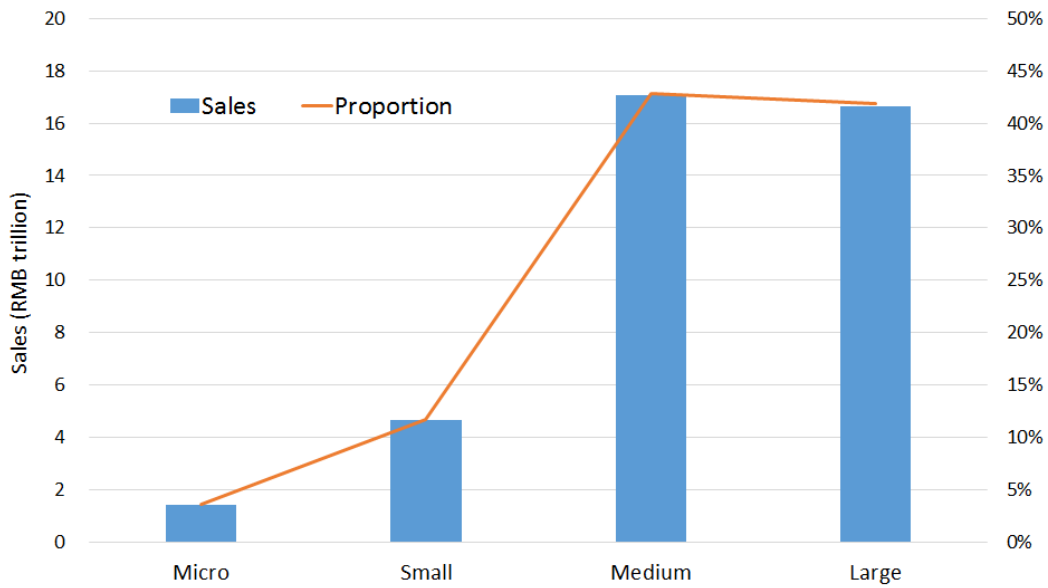
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Figure 1: Sales and the number of firms by size

This figure plots the aggregate sales and the number of firms by size during our sample period of January 1, 2019, to April 16, 2020. Firms are sorted into one of four size categories based on their 2019 sales, in accordance with the NBS industry cutoffs. Panel A plots the aggregate sales in RMB trillion for large, medium-sized, small, and micro firms during the sample period. Panel B plots the number of firms by size.

Panel A: Total sales by firm size



Panel B: Number of firms by firm size

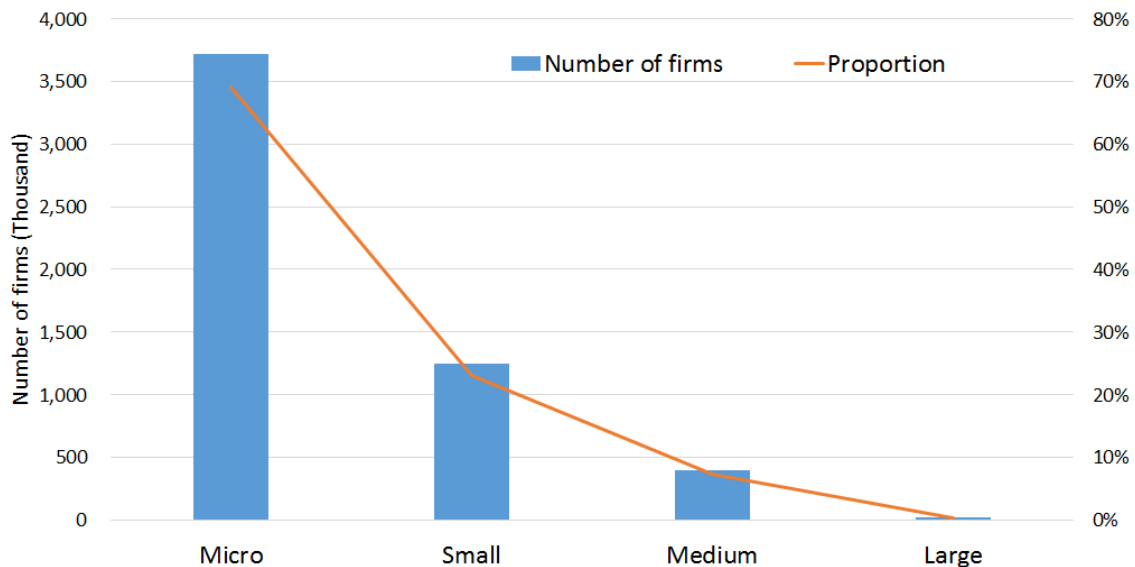


Figure 2: Weekly aggregate sales

This figure plots the weekly aggregate sales and relative sales during our sample period of January 1, 2019, to April 16, 2020. Week 0 is the week ending on January 23, 2020, when Wuhan was under complete lockdown. Relative sales (y -axis) have been calculated as weekly sales over the average sales from week -3 to week 0 . Panel A plots the weekly aggregate sales and relative sales for all firms. Panels B to E plot the weekly sales and relative sales by firm size, where firms are sorted into one of four size categories based on their 2019 sales, in accordance with the NBS industry cutoffs.

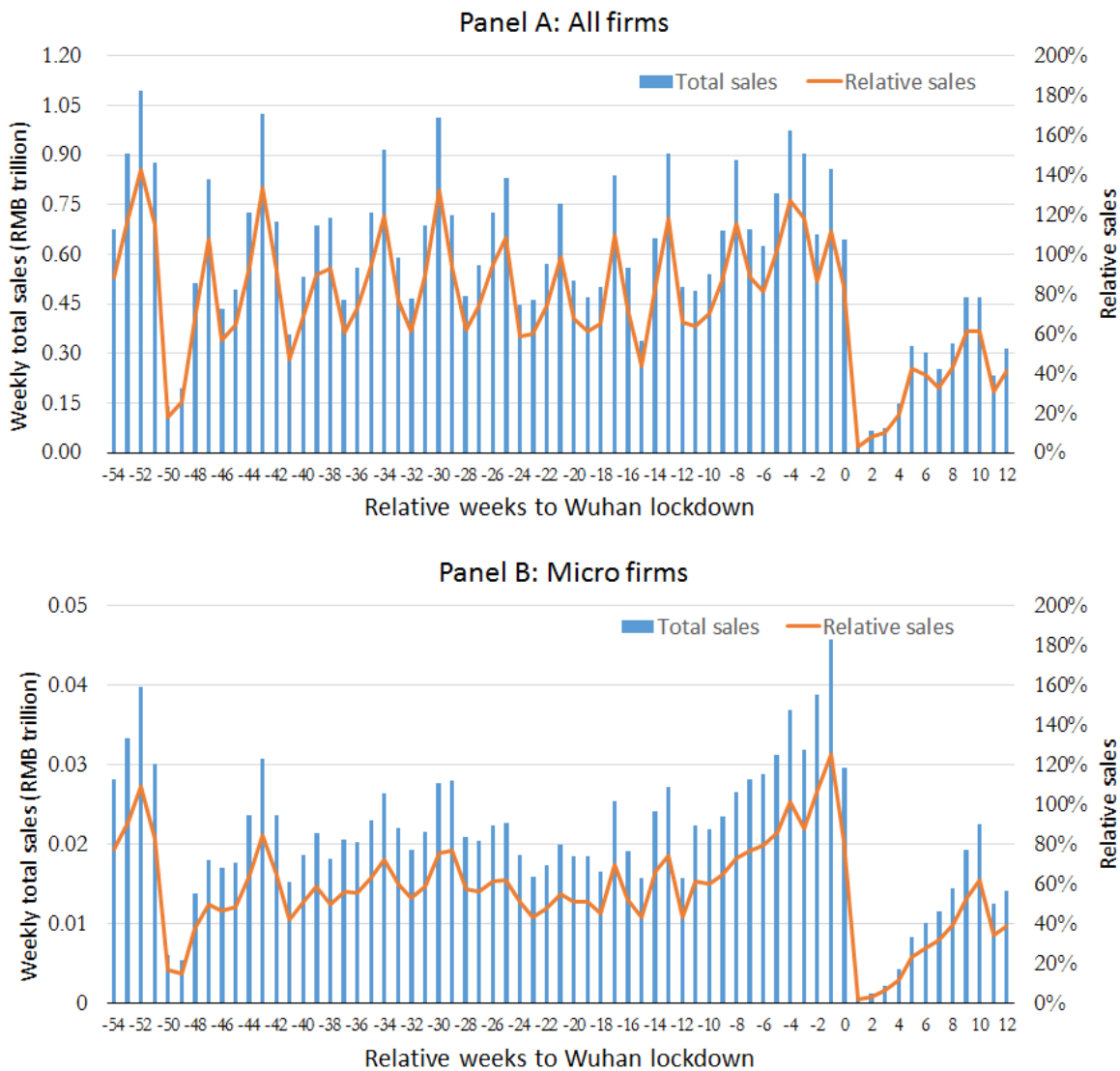


Figure 2 (cont.): Weekly aggregate sales

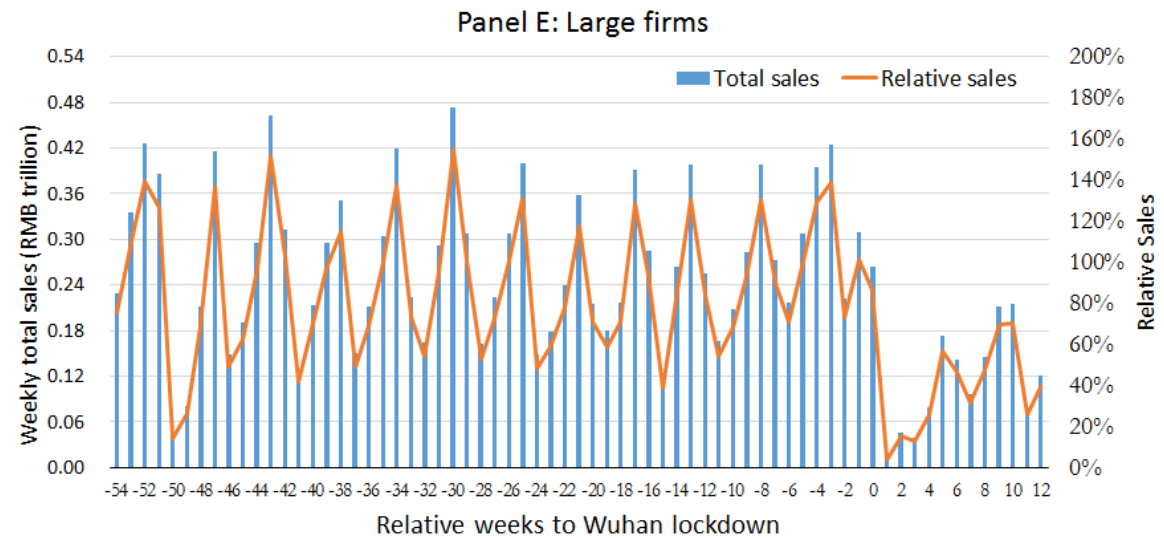
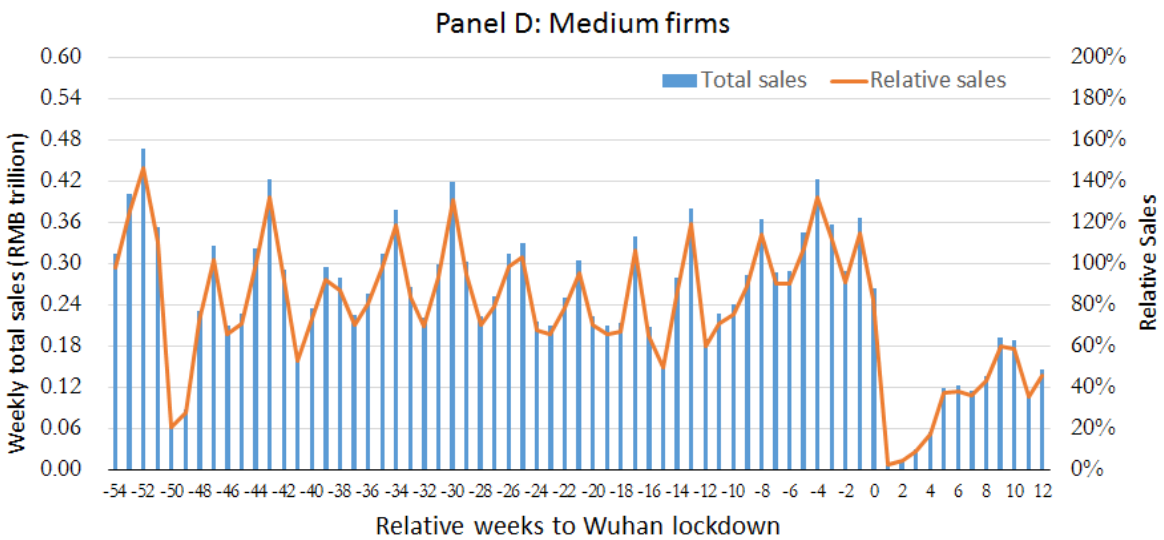
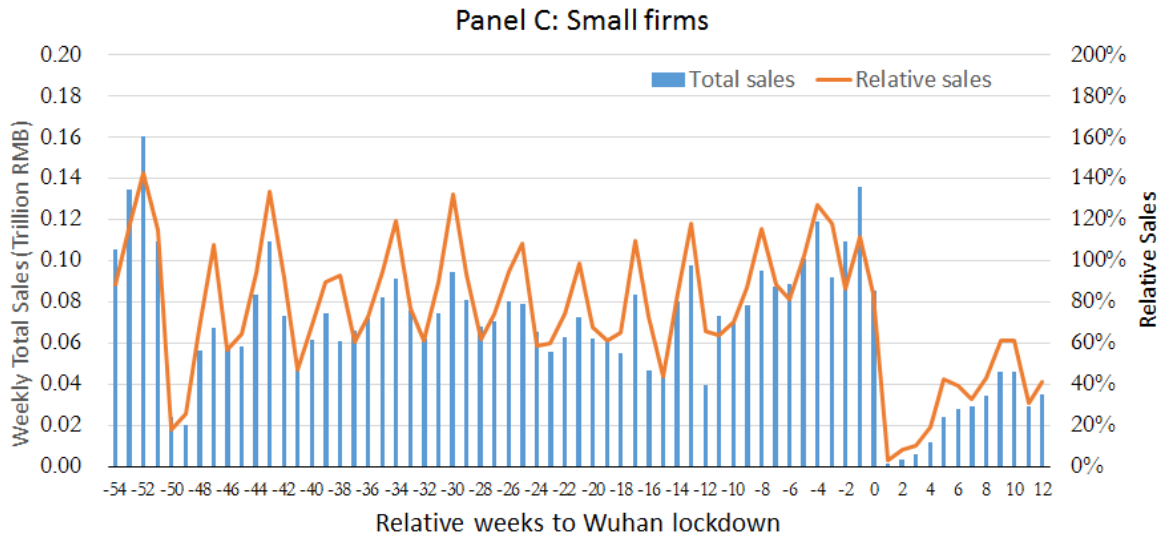


Figure 3: Public health response by emergency level

This figure plots the proportion of public health response by emergency level for the sample period of January 23, 2020, to April 16, 2020. The dates of announcements were hand-collected from news releases.

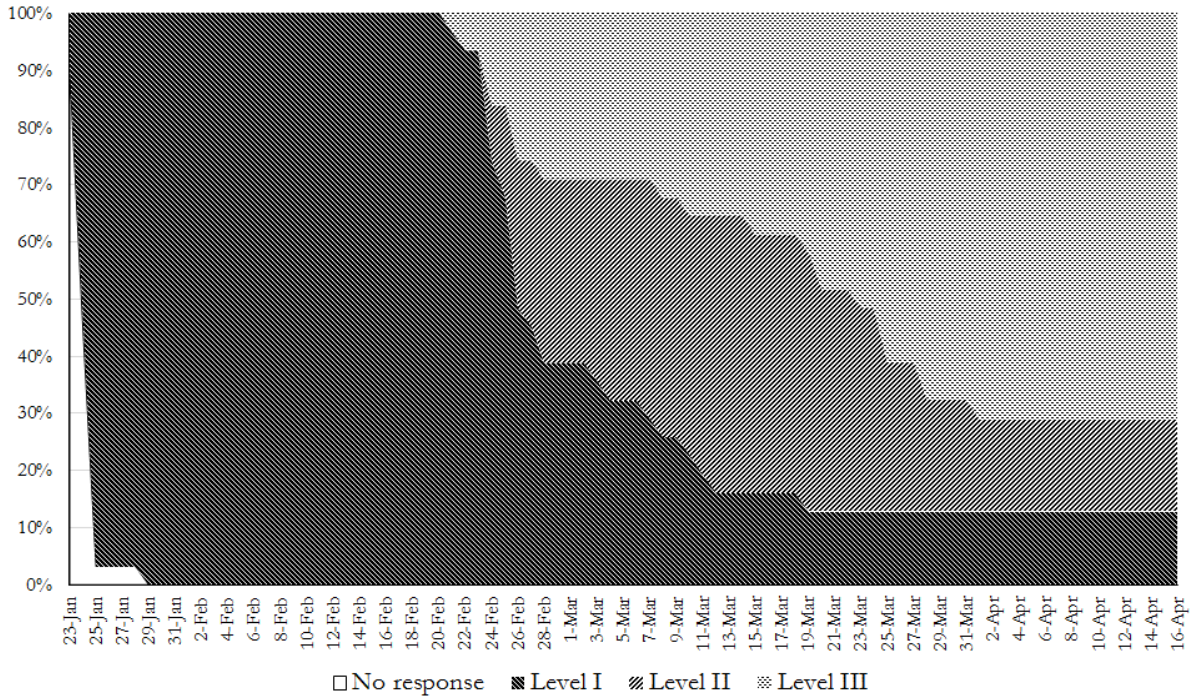


Figure 4: Weekly sales around the event day

This figure plots the weekly aggregate sales and relative sales from 4 weeks before to 12 weeks after the event day. The event days are February 3 for 2019 and January 23 for 2020. Week 0 refers to the week ending on the event day. Relative sales (right y -axis) have been calculated as weekly sales over the average sales from week -3 to week 0 . Panels A to D plot the weekly sales and relative sales by firm size, where firms are sorted into one of four size categories based on their 2019 sales, in accordance with the NBS industry cutoffs.

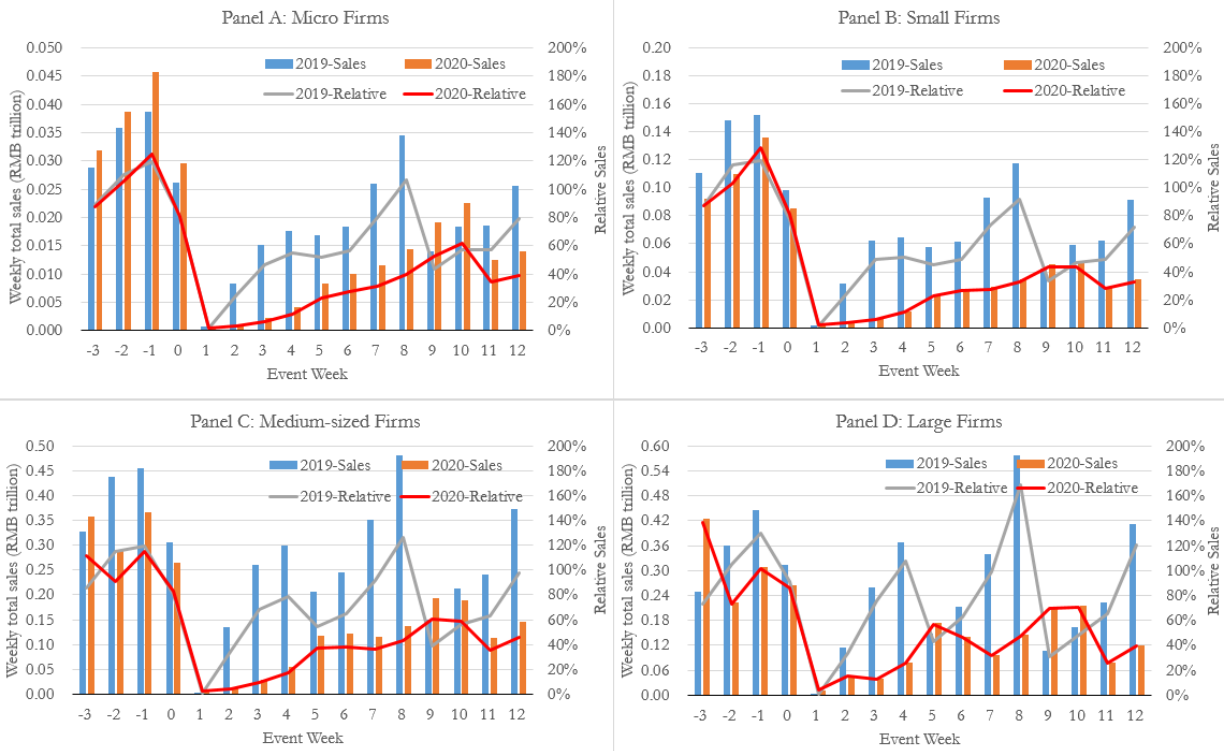


Figure 5: Government interventions and stimulus policies

This figure plots the number of local government economic stimulus policies for the sample period of January 30, 2020, to April 16, 2020. Panel A plots the daily number of local stimulus policies. Panels B to D plot the daily number of policies related to financial assistance, fee deferrals and reductions, and tax exemptions and reductions. One policy could be related to two or three of these categories and thus be included in multiple groups. The stimulus policies were collected through news and provided by Daokou FinTech.

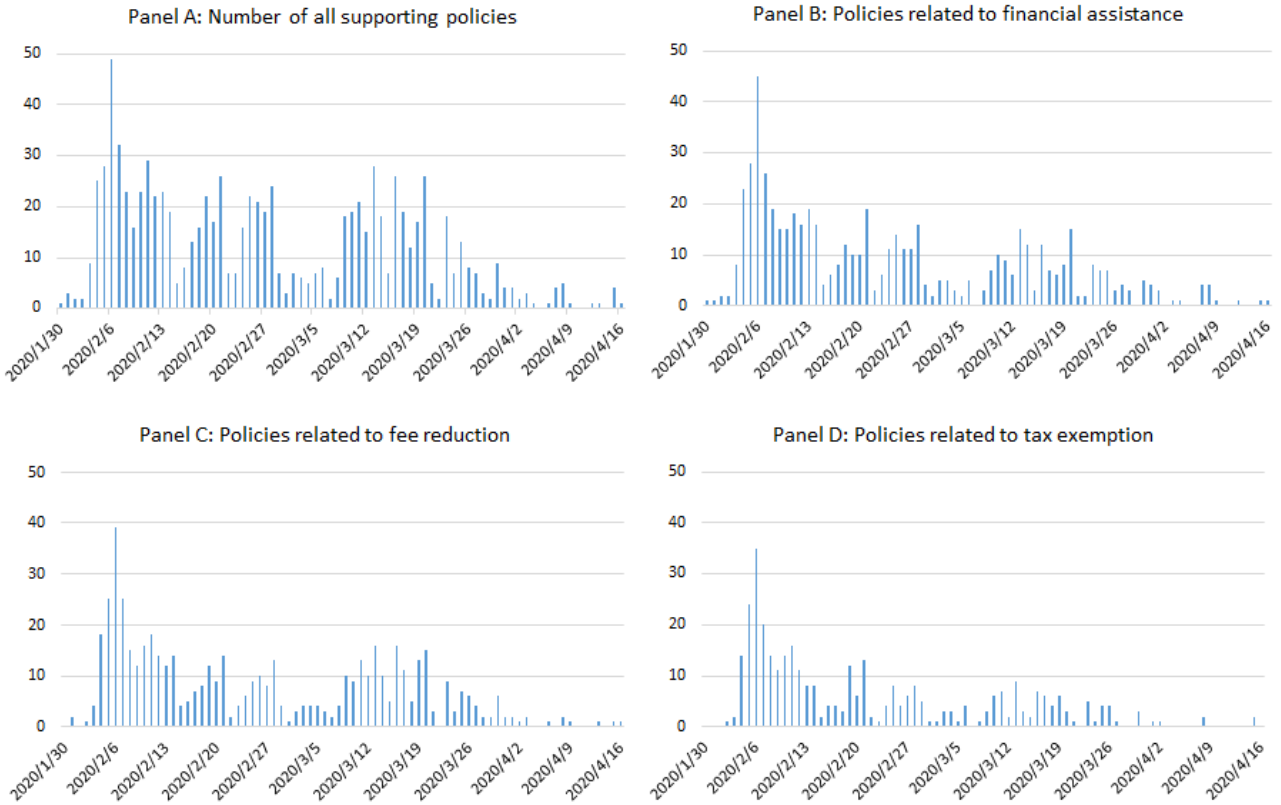
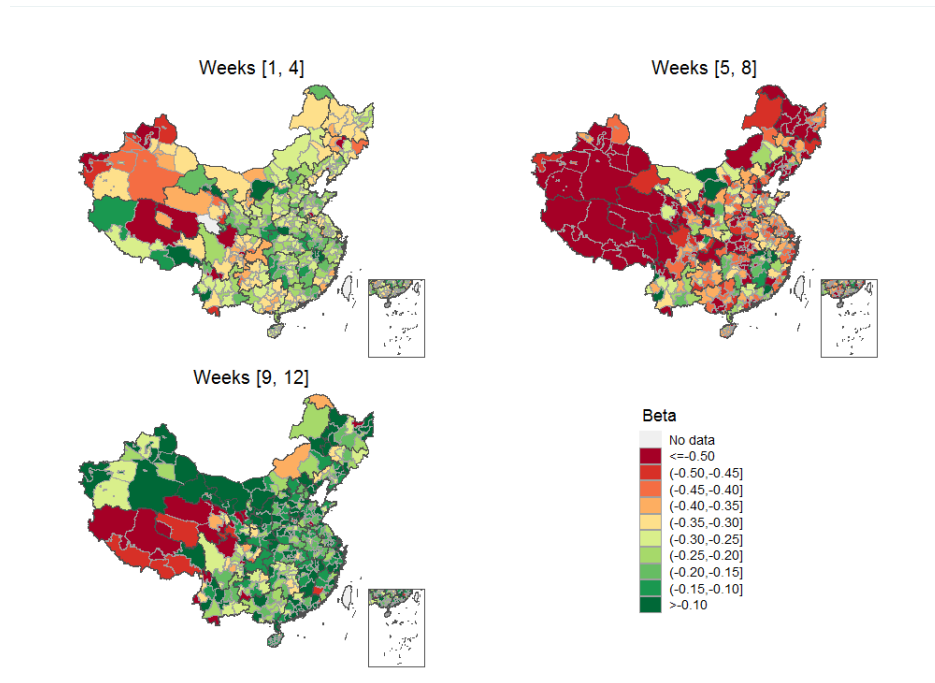


Figure 6: COVID-19's effect on sales by city

This figure plots a heatmap of the estimated coefficients for the effects of COVID-19 on sales by city. Panels A to D plot regression coefficients for micro, small, medium-sized, and large firms, respectively.

Panel A: Impacts on micro firms' sales



Panel B: Impacts on small firms' sales

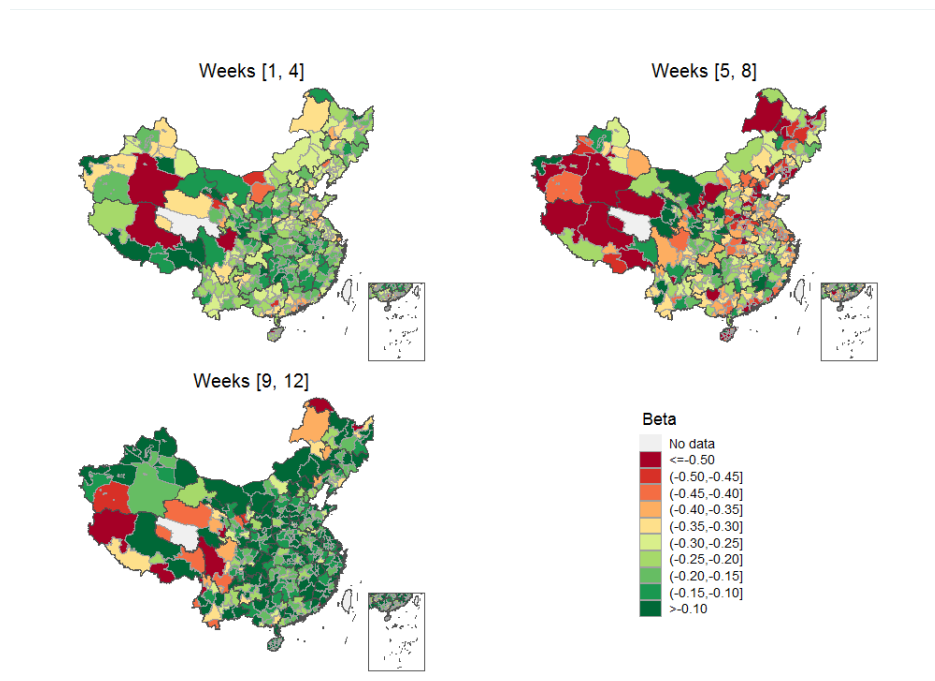
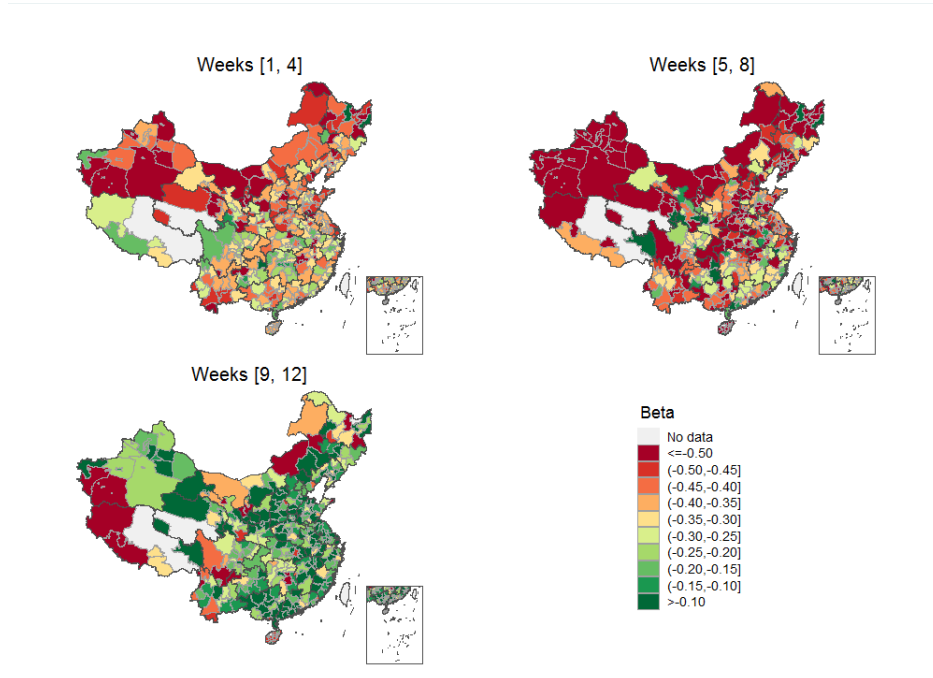


Figure 5 (cont.): Impacts of COVID-19 on sales by city

Panel C: Impacts on medium-sized firms' sales



Panel D: Impacts on large firms' sales

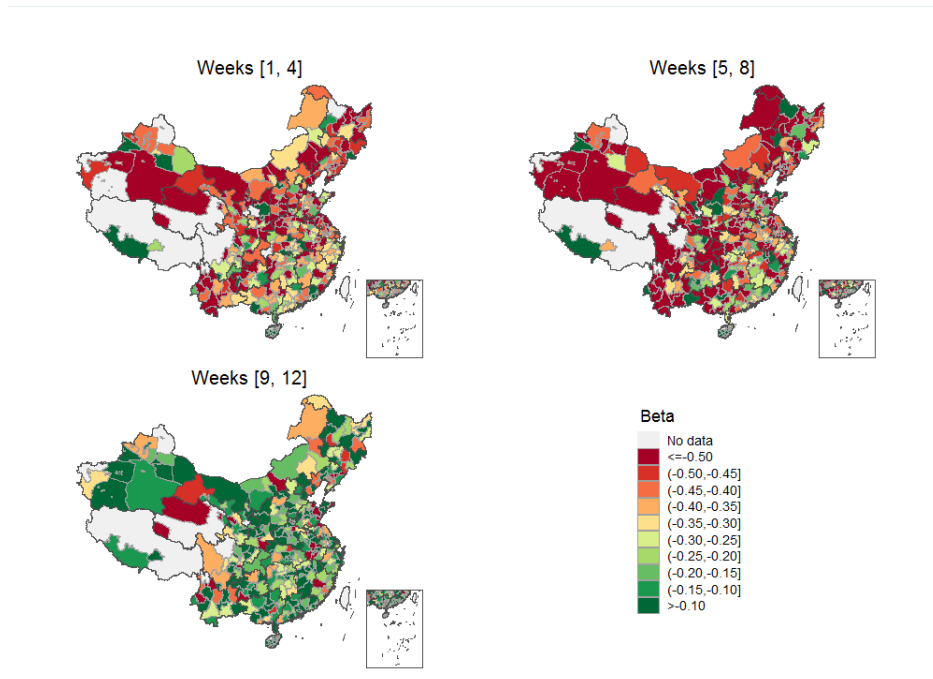


Table 1: Summary statistics

This table presents summary statistics for relative sales at the city-day-size level. Relative sales are defined as the daily sales over the average daily sales of December 27, 2019–January 23, 2020, for the 2020 observations and January 7, 2019–February 3, 2019, for the 2019 observations. The pre-lockdown periods are January 7, 2019–February 3, 2019, and December 27, 2019–January 23, 2020, the post-event periods are February 4, 2019–April 28, 2019, and January 24, 2020–April 16, 2020. Panel A presents summary statistics for the full sample. Panels B to C present average daily city sales by size group for the 2019 and 2020 subsamples.

Panel A: Size-city-day panel								
	Obs.	Mean	SD	P5	P25	Median	P75	P95
All	296,212	0.58	0.63	0.01	0.11	0.39	0.84	1.79
Pre-lockdown	74,777	0.97	0.71	0.08	0.38	0.89	1.38	2.26
Post- lockdown	221,435	0.45	0.54	0.00	0.08	0.29	0.64	1.43
Post-pre <i>t</i> -stat		-0.52 (-206.94)		-0.26	-3.45	-11.39	-35.76	-156.36

Panel B: Average relative sales by size group, 2019				
	Micro	Small	Medium	Large
Pre-lockdown	0.99	0.99	0.99	0.92
Post-lockdown	0.57	0.47	0.65	0.71
Post-pre	-0.42	-0.52	-0.33	-0.21
<i>t</i> -stat	(-71.83)	(-85.38)	(-46.35)	(-20.83)

Panel C: Average relative sales by size group, 2020				
	Micro	Small	Medium	Large
Pre-lockdown	0.98	0.99	0.98	0.90
Post-lockdown	0.29	0.24	0.32	0.37
Post-pre	-0.70	-0.74	-0.66	-0.53
<i>t</i> -stat	(-132.58)	(-136.51)	(-112.17)	(-65.20)

Table 2: Impacts of COVID-19 on sales

This table reports regression results for the average impacts due to the COVID-19 lockdown on relative sales by firm size. Relative sales are defined as daily sales divided by the pre-lockdown 28-day average of each corresponding year. The event day is set to January 23, 2020, when Wuhan was under lockdown and a lunar calendar matched event day for 2019 is set to February 3, 2019. β_1/β_4 measures the average impact at the city-day level for micro/large firms. The full sample period includes 4 weeks before $[-3,0]$ and 12 weeks after $[1,12]$ the event day. Three subsamples include daily observations in $[-3,0]$ and $[1,4]$, $[5,8]$, and $[9,12]$ weeks, respectively. The sample periods are January 7, 2019, to April 28, 2019, and December 27, 2019, to April 16, 2020. Heteroscedasticity-consistent t -statistics clustered by city and day are reported in parentheses. The symbols *, **, and *** represent statistical significance at the 10%, 5%, and 1% level, respectively.

	Full	Subsamples		
	[1, 12]	[1, 4]	[5, 8]	[9, 12]
	(1)	(2)	(3)	(4)
Micro firms β_1	-0.29*** (-12.08)	-0.27*** (-5.75)	-0.43*** (-13.89)	-0.17*** (-4.46)
Small firms β_2	-0.23*** (-10.48)	-0.23*** (-4.99)	-0.33*** (-10.23)	-0.13*** (-3.63)
Medium firms β_3	-0.33*** (-11.82)	-0.38*** (-7.57)	-0.46*** (-11.45)	-0.17*** (-3.51)
Large firms β_4	-0.35*** (-8.23)	-0.42*** (-5.90)	-0.46*** (-6.56)	-0.17** (-2.54)
City FE	Yes	Yes	Yes	Yes
Time FE	Yes	Yes	Yes	Yes
Size FE	Yes	Yes	Yes	Yes
Size* $Post_t$	Yes	Yes	Yes	Yes
Obs.	296,212	147,187	149,063	149,516
Within R^2	0.08	0.06	0.08	0.01

Table 3: Impacts of COVID-19 on sales: Heterogeneous industry effects

This table reports the impacts of the COVID-19 lockdown on sales for 18 NBS-classified industries. The dependent variable is relative sales divided by the pre-lockdown 28-day average. For each four-week post-lockdown subsample and each firm size group, we conduct a regression at the city-day level, whereby we interact industry dummies with $Y_{2020} \cdot Post_t$ as the variables of interest. The sample periods are January 7, 2019, to April 28, 2019, and December 27, 2019, to April 16, 2020. Heteroscedasticity-consistent t -statistics clustered by city and day are reported in parentheses. The symbols *, **, and *** represent statistical significance at the 10%, 5%, and 1% level, respectively.

	Weeks [1, 4]			Weeks [5, 8]			Weeks [9, 12]					
	Micro	Small	Medium	Large	Micro	Small	Medium	Large	Micro	Small	Medium	Large
Agriculture	-0.23*** (-6.23)	-0.22*** (-5.95)	-0.22** (-2.61)	0.09 (0.55)	-0.21*** (-5.90)	-0.22*** (-6.33)	-0.24*** (-2.94)	-0.16 (-0.92)	-0.16*** (-3.87)	-0.12*** (-2.73)	-0.08 (-1.04)	0.02 (0.18)
Mining	-0.27** (-1.98)	-0.31*** (-3.20)	-0.15 (-1.11)	0.11 (0.38)	0.01 (0.13)	-0.24*** (-2.96)	-0.27*** (-2.77)	-0.23 (-1.18)	0.14 (1.63)	-0.10 (-1.24)	-0.12 (-1.33)	-0.01 (-0.06)
Manufacturing	-0.30*** (-7.17)	-0.40*** (-7.99)	-0.48*** (-6.46)	-0.44*** (-3.32)	-0.52*** (-9.69)	-0.57*** (-7.51)	-0.61*** (-6.43)	-0.57*** (-4.50)	-0.14*** (-3.07)	-0.14** (-2.06)	-0.13 (-1.50)	-0.12 (-0.92)
Utilities	-0.26*** (-5.71)	-0.17*** (-2.71)	-0.21** (-2.51)	-0.10 (-0.81)	-0.18*** (-3.68)	-0.09 (-1.56)	-0.16** (-2.36)	-0.12 (-1.07)	-0.25*** (-4.73)	-0.18*** (-2.95)	-0.17** (-2.45)	-0.13 (-0.93)
Construction	-0.15*** (-3.17)	-0.15*** (-3.19)	-0.18*** (-3.56)	-0.14* (-1.74)	-0.18*** (-5.31)	-0.18*** (-5.16)	-0.25*** (-6.63)	-0.20*** (-2.98)	-0.09** (-2.43)	-0.11*** (-3.32)	-0.19*** (-4.82)	-0.13** (-2.28)
Wholesales & retail	-0.36*** (-7.45)	-0.31*** (-6.97)	-0.43*** (-8.52)	-0.53*** (-7.88)	-0.53*** (-15.36)	-0.45*** (-12.50)	-0.49*** (-11.03)	-0.47*** (-7.17)	-0.22*** (-5.14)	-0.10** (-2.58)	-0.10** (-2.07)	-0.10 (-1.21)
Trans. & logistics	-0.42*** (-9.50)	-0.46*** (-6.81)	-0.54*** (-8.68)	-0.27*** (-2.82)	-0.43*** (-9.32)	-0.42*** (-7.43)	-0.49*** (-6.32)	-0.27*** (-2.72)	-0.20*** (-3.71)	-0.14** (-2.61)	-0.14** (-2.09)	-0.03 (-0.27)
Hotels & catering	-0.56*** (-9.91)	-0.53*** (-9.07)	-0.58*** (-7.44)	-0.52*** (-5.83)	-0.71*** (-17.34)	-0.63*** (-17.06)	-0.64*** (-9.96)	-0.54*** (-4.84)	-0.34*** (-8.97)	-0.42*** (-11.73)	-0.48*** (-7.36)	-0.47*** (-4.49)
IT & comm tech	-0.40*** (-9.87)	-0.31*** (-6.98)	-0.38*** (-7.92)	-0.44*** (-6.50)	-0.46*** (-14.69)	-0.33*** (-10.21)	-0.32*** (-6.25)	-0.39*** (-4.14)	-0.21*** (-4.63)	-0.21*** (-5.56)	-0.13** (-2.31)	-0.20* (-1.88)
Financial services	-0.12 (-1.08)	-0.46*** (-9.23)	-0.44*** (-8.60)	-0.65*** (-6.82)	-0.12 (-1.61)	-0.22*** (-4.13)	-0.31*** (-5.86)	-0.63*** (-8.47)	0.04 (0.51)	-0.04 (-0.83)	-0.11 (-1.64)	-0.23*** (-3.08)

Table 3 (cont.): Impacts of COVID-19 on sales: Heterogeneous industry effects

	Weeks [1, 4]			Weeks [5, 8]			Weeks [9, 12]			
	Micro	Small	Large	Micro	Small	Large	Micro	Small	Large	
Real Estate	-0.42*** (-10.08)	-0.44*** (-9.13)	-0.67*** (-11.03)	-0.34*** (-8.01)	-0.36*** (-7.77)	-0.54*** (-10.51)	-0.14*** (-2.52)	-0.18*** (-3.17)	-0.30*** (-4.51)	-0.51*** (-2.67)
Leasing & services	-0.35*** (-8.32)	-0.29*** (-6.96)	-0.33*** (-7.22)	-0.45*** (-15.00)	-0.35*** (-14.36)	-0.27*** (-7.45)	-0.26*** (-6.15)	-0.26*** (-6.62)	-0.26*** (-6.06)	-0.21*** (-3.13)
Sci & tech	-0.29*** (-7.85)	-0.26*** (-6.92)	-0.31*** (-6.70)	-0.36*** (-10.82)	-0.29*** (-12.02)	-0.38*** (-7.21)	-0.11*** (-2.64)	-0.12*** (-3.27)	-0.11*** (-2.09)	-0.17*** (-1.94)
Environmental	-0.19*** (-3.11)	-0.15*** (-2.93)	-0.02 (-0.34)	-0.21*** (-3.89)	-0.09* (-1.98)	-0.07 (-1.31)	-0.08 (-1.66)	-0.08* (-1.97)	-0.12*** (-2.72)	-0.14* (-1.80)
Resid. services	-0.45*** (-10.51)	-0.36*** (-9.94)	-0.35*** (-8.10)	-0.43*** (-15.81)	-0.36*** (-12.14)	-0.31*** (-7.57)	-0.27*** (-6.75)	-0.25*** (-6.33)	-0.22*** (-4.59)	-0.00 (-0.04)
Education	-0.26* (-1.82)	-0.69*** (-4.61)	-1.00*** (-6.21)	-0.64*** (-7.55)	-0.78*** (-10.66)	-0.71*** (-5.64)	-0.31*** (-3.66)	-0.29*** (-3.37)	-0.22 (-1.62)	-0.65*** (-4.30)
Health services	-0.35*** (-5.00)	-0.50*** (-7.72)	-0.41*** (-6.17)	-0.31*** (-4.40)	-0.57*** (-8.02)	-0.47*** (-7.74)	-0.21*** (-3.35)	-0.32*** (-4.72)	-0.33*** (-5.13)	-0.18 (-1.11)
Entertainment	-0.13* (-1.84)	-0.24*** (-2.80)	-0.24** (-2.51)	-0.30*** (-6.28)	-0.30*** (-5.84)	-0.27*** (-3.89)	-0.30*** (-6.58)	-0.29*** (-5.78)	-0.27*** (-3.19)	-0.15 (-0.59)
City FE	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Time FE	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Industry FE	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Industry FE \times $Post_t$	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Obs.	403,214	409,090	329,968	466,685	474,408	384,790	476,421	483,745	389,844	150,365
Within R ²	0.03	0.03	0.03	0.03	0.03	0.03	0.01	0.01	0.01	0.01

Table 4: Impacts of COVID-19 on sales under various emergency response levels

This table reports the impacts of COVID-19 public health emergency responses on sales. The dependent variable is relative sales divided by the pre-lockdown 28-day average. Response-level indicators equal one for cities within a province on a day when a specific level of emergency response is in place, and a lunar-calendar-matched indicator of hypothetical emergency response is used for 2019. For sales of all firms as well as for each of the four size groups, we conduct a regression at the city-day level with response-level indicators interacted with Y_{2020} as the main explanatory variable. The sample periods are January 7, 2019, to April 28, 2019, and December 27, 2019, to April 16, 2020. Heteroscedasticity-consistent t -statistics, which are clustered by city and day, are reported in parentheses. The symbols *, **, and *** represent statistical significance at the 10%, 5%, and 1% level, respectively.

	All	Micro	Small	Medium	Large
	(1)	(2)	(3)	(4)	(5)
Level1· Y_{2020}	-0.319*** (-10.00)	-0.294*** (-10.22)	-0.242*** (-8.76)	-0.372*** (-10.67)	-0.369*** (-7.93)
Level2· Y_{2020}	-0.316*** (-8.70)	-0.339*** (-10.88)	-0.279*** (-9.84)	-0.331*** (-8.18)	-0.317*** (-5.50)
Level3· Y_{2020}	-0.270*** (-7.93)	-0.262*** (-8.89)	-0.195*** (-7.65)	-0.291*** (-7.48)	-0.345*** (-6.28)
Level1	0.174** (2.39)	0.172*** (2.70)	0.101 (1.63)	0.188** (1.99)	0.229** (2.14)
Level2	0.196*** (2.66)	0.243*** (3.65)	0.158** (2.47)	0.184* (1.91)	0.191* (1.75)
Level3	0.196*** (2.65)	0.222*** (3.43)	0.142** (2.21)	0.201** (2.07)	0.218** (1.97)
City FE	Yes	Yes	Yes	Yes	Yes
Time FE	Yes	Yes	Yes	Yes	Yes
Size FE	Yes	No	No	No	No
Obs.	296,212	76,247	75,873	74,437	69,654
Within R^2	0.07	0.12	0.07	0.10	0.05

Table 5: The effect of local stimulus policies

This table reports the effect of local stimulus policies on economic recovery. The dependent variable is relative sales divided by the pre-lockdown 28-day average. The explanatory variables are the number of policies that belong to the three types of stimulus policies: financial assistance (Panel A), fee reductions (Panel B), and tax exemptions (Panel C). Control variables include the number of confirmed COVID-19 cases, within-city movement intensity, and three indicators for emergency response levels: inflow of residents from Wuhan; inflow of residents from other Hubei cities; and the temperature, humidity, and air quality index. The sample period is December 27, 2019, to April 16, 2020. Heteroscedasticity-consistent t -statistics, which are clustered by city and day, are reported in parentheses. The symbols *, **, and *** represent statistical significance at the 10%, 5%, and 1% level, respectively.

Panel A: Financial assistance policies

	All (1)	Micro (2)	Small (3)	Medium (4)	Large (5)
$\ln(1+N^{financial})$	0.02** (2.30)	0.00 (0.50)	0.01 (1.19)	0.04*** (3.10)	0.03* (1.69)
Control	Yes	Yes	Yes	Yes	Yes
Day FE	Yes	Yes	Yes	Yes	Yes
Size FE	Yes	No	No	No	No
Obs.	106,515	27,249	27,147	26,679	25,440
Within R ²	0.01	0.02	0.02	0.02	0.00

Panel B: Fee reduction policies

	All (1)	Micro (2)	Small (3)	Medium (4)	Large (5)
$\ln(1+N^{fee})$	0.02** (2.37)	0.01 (0.77)	0.02 (1.48)	0.04*** (2.79)	0.03* (1.80)
Control	Yes	Yes	Yes	Yes	Yes
Day FE	Yes	Yes	Yes	Yes	Yes
Size FE	Yes	No	No	No	No
Obs.	106,515	27,249	27,147	26,679	25,440
Within R ²	0.01	0.02	0.02	0.02	0.00

Panel C: Tax exemption policies

	All (1)	Micro (2)	Small (3)	Medium (4)	Large (5)
$\ln(1+N^{tax})$	0.03*** (2.96)	0.02 (1.47)	0.03** (2.35)	0.04*** (2.87)	0.04** (2.16)
Control	Yes	Yes	Yes	Yes	Yes
Day FE	Yes	Yes	Yes	Yes	Yes
Size FE	Yes	No	No	No	No
Obs.	106,515	27,249	27,147	26,679	25,440
Within R ²	0.01	0.02	0.02	0.02	0.01

Table 6: Determinants of cross-city COVID-19 impacts

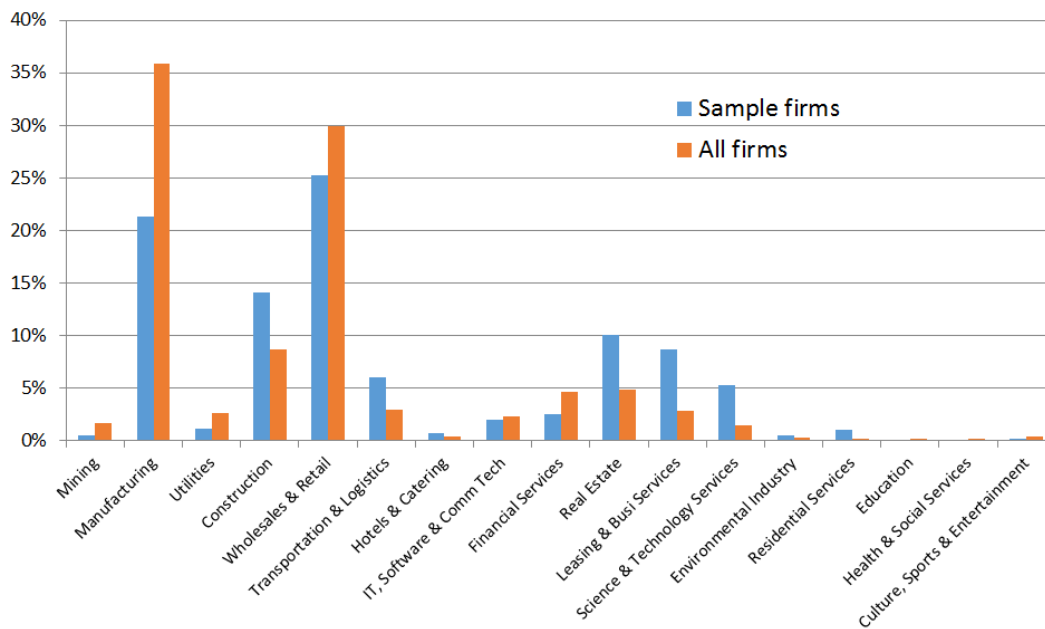
This table reports the results for the cross-city determinants of the impacts of COVID-19 on firms' sales. The dependent variables are the beta estimates of the impacts of the COVID-19 lockdown on sales for four firm size groups and three four-week subperiods. The explanatory variables are the log values of disposable income per capita, the log values of population, and fixed-asset investment over GDP. Control variables include 2019 sales and the number of a city's confirmed COVID-19 cases. We conduct a cross-sectional regression at the city level. Heteroscedasticity-consistent t -statistics are reported in parentheses. The symbols *, **, and *** represent statistical significance at the 10%, 5%, and 1% level, respectively.

	Micro			Small			Medium			Large		
	[1,4]	[5,8]	[9,12]	[1,4]	[5,8]	[9,12]	[1,4]	[5,8]	[9,12]	[1,4]	[5,8]	[9,12]
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)
ln(Income)	-0.050 (-1.30)	-0.100* (-1.73)	-0.147** (-2.41)	-0.014 (-0.41)	0.104** (2.10)	0.044 (0.69)	0.114** (2.38)	0.230*** (3.17)	0.006 (0.09)	-0.000 (-0.01)	0.099 (1.01)	-0.082 (-0.89)
ln(Population)	0.011	0.049***	-0.022	0.031***	0.053***	0.023	0.066***	0.090***	0.038	0.014	0.035*	0.000
FAI/GDP	0.044***	0.137***	0.001	0.043***	0.135***	-0.005	0.070***	0.071*	0.028	-0.007	-0.016	-0.006
ln(Sale)	(2.99)	(5.18)	(0.05)	(3.38)	(6.18)	(-0.15)	(3.01)	(1.81)	(0.89)	(-0.21)	(-0.35)	(-0.15)
ln($N_{covid19}$)	0.007	0.025*	0.061***	-0.024***	-0.044***	-0.001	-0.025**	-0.048**	0.014	-0.014	-0.022	0.034*
	(0.84)	(1.88)	(4.04)	(-3.09)	(-3.66)	(-0.05)	(-2.22)	(-2.58)	(0.81)	(-0.88)	(-1.08)	(1.66)
Constant	0.007*	-0.023***	0.001	0.005	-0.016***	-0.009	-0.005	-0.018	-0.006	0.018	-0.001	-0.003
	(1.78)	(-3.49)	(0.16)	(1.44)	(-2.92)	(-1.40)	(-0.67)	(-1.43)	(-0.53)	(1.11)	(-0.08)	(-0.32)
Obs.	-0.266*	-0.600**	0.301	-0.397***	-1.026***	-0.434	-1.268***	-1.821***	-0.554*	-0.521	-1.167**	0.000
Adj. R ²	(-1.67)	(-2.40)	(1.10)	(-2.69)	(-4.51)	(-1.48)	(-5.33)	(-4.82)	(-1.65)	(-1.25)	(-2.52)	(0.00)
	314	315	315	313	314	314	313	313	312	300	305	305
	0.074	0.171	0.105	0.150	0.203	-0.004	0.096	0.042	0.026	0.001	-0.003	0.002

Appendix

Figure A1: Distributions of sales for the VAT-based sample and the full sample
 This figure plots the distributions of firms' sales by industry and province for the VAT-based and full samples. Panel A (B) plots the distributions of sales by industry (province) for our VAT-based and full samples for all firms in China. Data for the 2019 sales, which are aggregated from 1.5 billion VAT invoices, come from Daokou Fintech, a leading big data company. Data for the 2018 countrywide sales come from the Fourth National Economic Census, which the NBS conducts.

Panel A: Distribution of sales by industry



Panel B: Distribution of sales by province

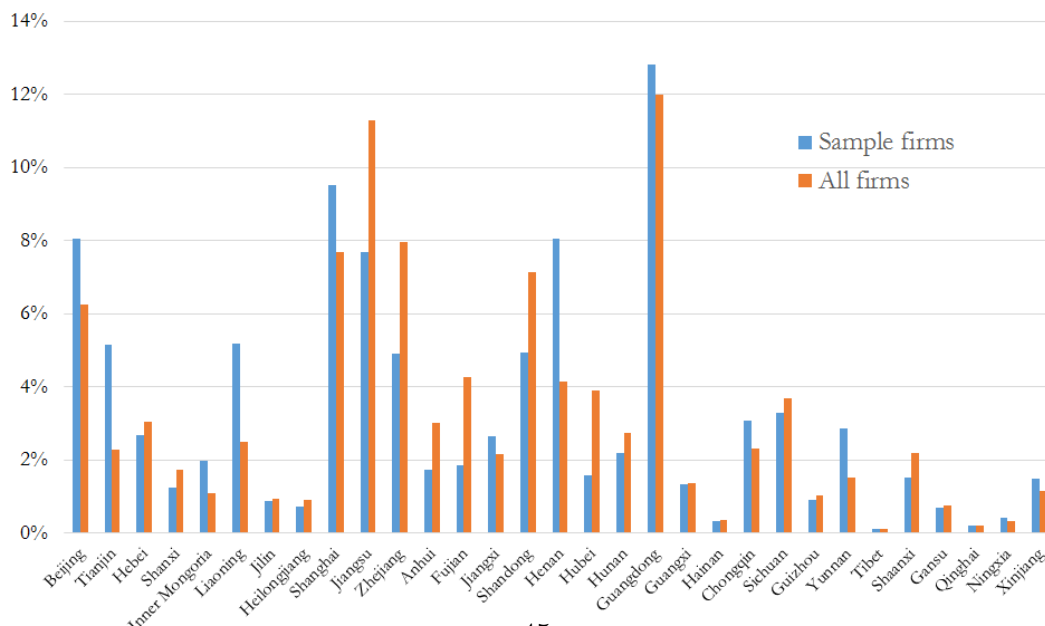
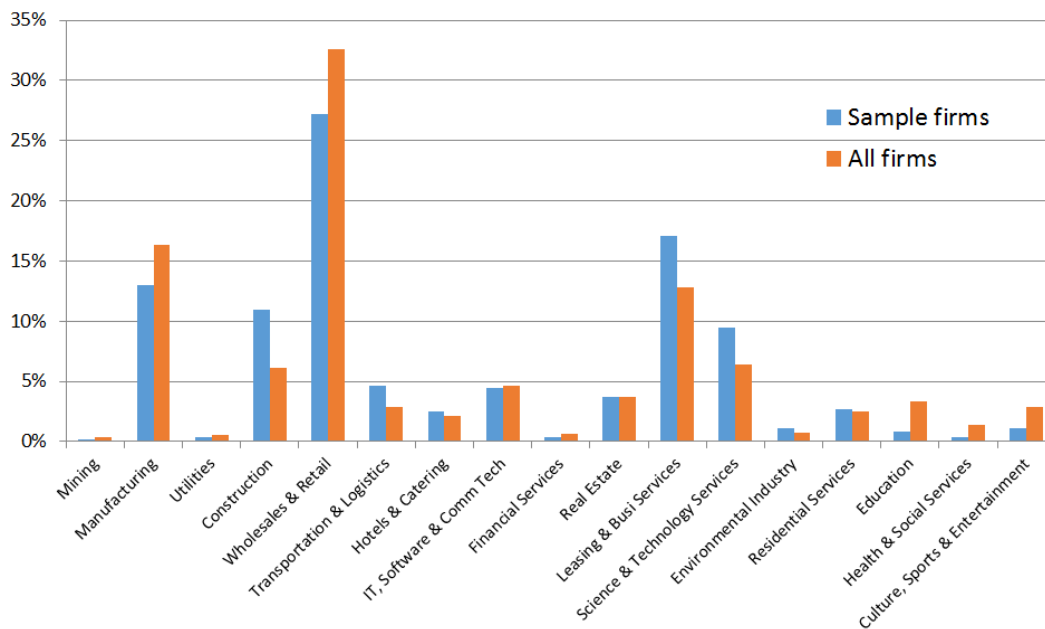


Figure A2: Distributions of the number of firms for the VAT-based sample and the full sample

This figure plots the distributions of the number of firms by industry, province, and size for the VAT-based sample and the full sample. Panel A (B, C) plots the distributions of the number of firms by industry (province, size) from our VAT-based and full samples for all firms in China. Firm size is measured by registered equity capital (RMB million). Data for the 2019 number of VAT-invoice-issuing firms come from Daokou Fintech, a leading big data company. Data for the 2018 countrywide number of firms come from the Fourth National Economic Census, which the NBS conducts. Registered equity capital data are from State Administration for Industry and Commerce.

Panel A: Distribution of the number of firms by industry



Panel B: Distribution of the number of firms by province

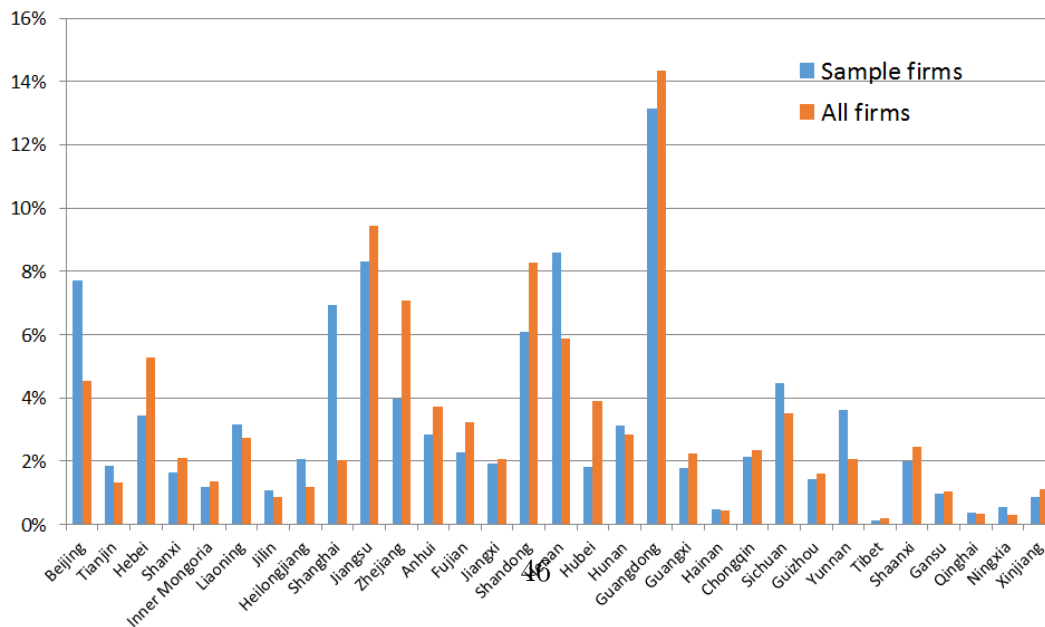


Figure A2 (cont.): Distributions of the number of firms for the VAT-based sample and the full sample

Panel C: Distribution of the number of firms by registered equity capital

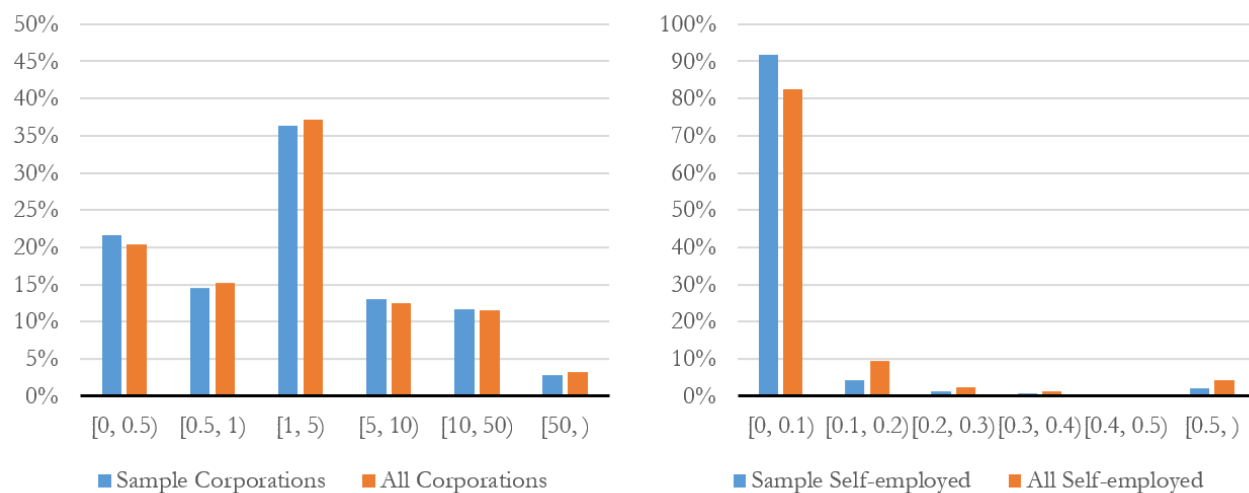


Table A1: NBS classification of firms by the four size categories

This table lists the sales cutoffs of large, medium-sized, small, and micro firms across 19 industries. The cutoffs are used in the Fourth National Economic Census, which the NBS conducts. The sales cutoffs are in RMB million.

Industry	Micro	Small	Medium-sized	Large
Agriculture	(0, 0.5)	[0.5, 5)	[5, 20)	[20, ∞)
Mining	(0, 3)	[3, 20)	[20, 400)	[400, ∞)
Manufacturing	(0, 3)	[3, 20)	[20, 400)	[400, ∞)
Utilities	(0, 3)	[3, 20)	[20, 400)	[400, ∞)
Construction	(0, 3)	[3, 60)	[60, 800)	[800, ∞)
Wholesale & retail	(0, 1)	[1, 5)	[5, 200)	[200, ∞)
Transportation & logistics	(0, 1)	[1, 10)	[10, 300)	[300, ∞)
Hotels & catering	(0, 1)	[1, 20)	[20, 100)	[100, ∞)
IT, software & comm tech	(0, 0.5)	[0.5, 10)	[10, 100)	[100, ∞)
Financial services	(0, 0.5)	[0.5, 5)	[5, 100)	[100, ∞)
Real estate	(0, 1)	[1, 10)	[10, 2000)	[2000, ∞)
Leasing & services	(0, 0.5)	[0.5, 5)	[5, 100)	[100, ∞)
Science & Technology services	(0, 0.5)	[0.5, 5)	[5, 100)	[100, ∞)
Environmental industry	(0, 0.5)	[0.5, 5)	[5, 100)	[100, ∞)
Residential services	(0, 0.5)	[0.5, 5)	[5, 100)	[100, ∞)
Education	(0, 0.5)	[0.5, 5)	[5, 100)	[100, ∞)
Health & Social sciences	(0, 0.5)	[0.5, 5)	[5, 100)	[100, ∞)
Culture, sports & entertainment	(0, 0.5)	[0.5, 5)	[5, 100)	[100, ∞)
Public administration	(0, 0.5)	[0.5, 5)	[5, 100)	[100, ∞)

Table A2: Impacts of COVID-19 on sales, robustness tests

This table reports robust regression results for the average impacts of the COVID-19 lockdown on sales by firm size. The dependent variable is relative sales divided by the pre-lockdown 28-day average. The event day is set to January 23, 2020, when Wuhan was under lockdown, and a lunar-calendar-matched event day for 2019 is set to February 3, 2019. β_1 measures the average impact at the city-day level for micro firms. The full sample period includes 4 weeks before $([-3,0])$ and 12 weeks after $([1,12])$ the event day. Three subsamples include daily observations in $[-3,0]$ and $[1,4]$, $[5,8]$, and $[9,12]$ weeks, respectively. Panel A presents the results with day-of-the-month fixed effects. Panel B presents the results with $\text{City} \times \text{Time}$ fixed effects, where Time includes fixed effects capturing the number of days to the event day and day of week. Heteroscedasticity-consistent t -statistics clustered by city and day are reported in parentheses. The symbols *, **, and *** represent statistical significance at the 10%, 5%, and 1% level, respectively.

Panel A: Day-of-the-month fixed effects				
	Full	Subsamples		
	[1, 12]	[1, 4]	[5, 8]	[9, 12]
	(1)	(2)	(3)	(4)
β_1	-0.30*** (-15.36)	-0.25*** (-10.24)	-0.44*** (-12.99)	-0.17*** (-6.27)
β_2	-0.24*** (-13.18)	-0.21*** (-8.15)	-0.35*** (-10.43)	-0.13*** (-4.82)
β_3	-0.34*** (-18.03)	-0.35*** (-13.45)	-0.48*** (-14.26)	-0.17*** (-5.46)
β_4	-0.36*** (-11.08)	-0.39*** (-6.78)	-0.48*** (-8.80)	-0.17*** (-3.69)
City FE	Yes	Yes	Yes	Yes
Time FE	Yes	Yes	Yes	Yes
Size FE	Yes	Yes	Yes	Yes
Size \times $Post_t$	Yes	Yes	Yes	Yes
Obs.	296,212	147,187	149,063	149,516
Within R^2	0.08	0.06	0.08	0.01

Table A2 (cont.): Impacts of COVID-19 on sales, robustness tests

Panel B: City \times Time fixed effects

	Full	Subsamples		
	[1, 12]	[1, 4]	[5, 8]	[9, 12]
	(1)	(2)	(3)	(4)
β_1	-0.29*** (-12.12)	-0.27*** (-5.77)	-0.43*** (-14.00)	-0.17*** (-4.46)
β_2	-0.23*** (-10.57)	-0.23*** (-4.99)	-0.33*** (-10.25)	-0.13*** (-3.69)
β_3	-0.33*** (-11.81)	-0.38*** (-7.55)	-0.46*** (-11.41)	-0.17*** (-3.50)
β_4	-0.35*** (-8.27)	-0.42*** (-5.90)	-0.47*** (-6.56)	-0.17** (-2.55)
City \times Time FE	Yes	Yes	Yes	Yes
Size FE	Yes	Yes	Yes	Yes
Size \times $Post_t$	Yes	Yes	Yes	Yes
Obs	296,104	147,114	149,022	149,482
Within R^2	0.09	0.08	0.10	0.02

Table A4: Sales of publicly listed firms

This table presents the aggregate sales of publicly listed firms across 19 industries in China's A-share market. The sales are in RMB million for the first quarter in 2019 (2019Q1) and 2020 (2020Q1). Growth rates of sales in the first quarter of 2020 to that of 2019 are also reported.

Industry	No. Firms	Sales		
		2019Q1	2020Q1	Growth
Agriculture	42	36,409	44,105	21.1%
Mining	76	1,664,607	1,442,055	-13.4%
Manufacturing	2,289	3,817,057	3,366,865	-11.8%
Utilities	117	328,790	293,898	-10.6%
Construction	94	1,072,963	996,986	-7.1%
Wholesales & retail	169	1,055,744	946,976	-10.3%
Trans. & logistics	110	397,368	297,590	-25.1%
Hotels & catering	11	11,534	6,452	-44.1%
IT & comm tech	279	232,303	206,246	-11.2%
Financial services	110	2,143,731	2,278,818	6.3%
Real Estate	128	372,473	359,767	-3.4%
Leasing & services	56	142,717	139,363	-2.3%
Sci & tech	44	16,083	15,272	-5.0%
Environmental	57	30,397	25,240	-17.0%
Resid. services	1	75	45	-39.4%
Education	8	3,407	2,590	-24.0%
Health services	12	8,908	6,737	-24.4%
Entertainment	57	43,346	29,098	-32.9%
Public Administration	16	10,718	9,325	-13.0%
Aggregate	3,676	11,388,632	10,467,427	-8.1%